



CITY OF MILWAUKIE
"Dogwood City of the West"

Resolution No. 14-2014

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF MILWAUKIE, OREGON, ADOPTING ITS COUNCIL GOALS FOR 2014.

WHEREAS, the City Council periodically establishes Council goals to guide it in carrying out the work of the City; and

WHEREAS, the Council met January 23, January 29 and February 18, 2014 to discuss goals; and

WHEREAS, audience participation was heard at the January 23rd goal setting; and

WHEREAS, Council categorized the list of goals into Ongoing, Tasks and Aspirational; and

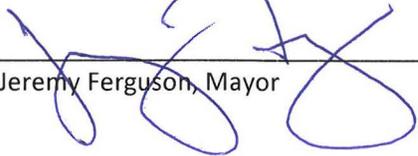
WHEREAS, Council directed staff to assist with prioritizing goals within each category by incorporating anticipated work plans, costs and timelines.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Milwaukie, Oregon, that:

Section 1. The City Council 2014 Goals are adopted at the February 18, 2014 Council meeting and are attached as Exhibit A.

Section 2. This resolution is effective immediately.

Introduced and adopted by the City Council on February 18, 2014.

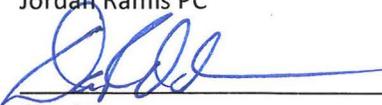


Jeremy Ferguson, Mayor

ATTEST:



Pat DuVal, City Recorder

APPROVED AS TO FORM:
Jordan Ramis PC


City Attorney

City Council 2014 Goals

Ongoing Goals	Est. Staff Hrs.	Amt. Public Involvement	Capital Cost	Projected Timeline	Notes
<p>Funding to prevent loss of services. Options could include:</p> <ul style="list-style-type: none"> a. Bond (scheduled for action to refer to voters February 18, 2014 for May 20, 2014 ballot) b. Reduce spending (savings obtained through attrition and vacancies) c. Determine other revenue streams <ul style="list-style-type: none"> i. Review business tax program 	a. 80-120 Finance Director hours. b. NA c. 120-160 for total new program option and feasibility analysis	a. Citizen vote. b. NA c. 2-3 meetings with local businesses, 2 discussions with Council.	a. contract costs included in bond. Barney & Worth contract: \$74,710; DHM June 2013 poll: \$12,000 b. NA c. \$5k-\$10k in online system changes. Additional costs dependent on program selected.	a. If a yes vote, complete funding by 9/1/14. b. ongoing. c. program selection by 10/31/14, with ideal implementation by 12/31/14.	
<p>Complete Riverfront Park</p> <ul style="list-style-type: none"> • Grant received from the Oregon Marine Board \$1.2 million • Grant received from the Oregon Parks and Recreation Department \$221,000 	(Engineering) Currently the design phase requires about 10 hr./week. Construction will require an additional 40hr/week in inspection time.	Updates to NDA's and Council as needed. 1 hr./week.	OMB grant has a matching amount of \$1M pledged with Good Neighbor Committee funds. OPRD grant has a matching amount of \$147,500 from the City.	Construction Completion by 12/31/14	
<p>Analysis of outsourcing vs. bringing in-house the maintenance of parks, open space, areas around city facilities, new development (bioswales, medians), etc.</p>	Public Works - work is complete for the analysis	Two City Council meetings	Rate has been set, spending the rate funds TBD	Will work with Councilor Miller, bring to City Council meeting in March-April	
<p>Complete the Kellogg for Coho project by negotiating with Wildlands a contract to remove the Kellogg Dam and restore the area of the lake, the first part of which will be a study to ascertain the feasibility and viability of doing so for all parties.</p> <ul style="list-style-type: none"> • City completed its due diligence phase September 3, 2013. • Wildlands has until May 30, 2014 to complete its due diligence phase. 					
<p>Allocate resources within the Capital Improvement Plan to:</p> <ul style="list-style-type: none"> a. Improve livability in the neighborhoods b. Conduct an analysis of a possible sidewalk maintenance/improvement fee program – 	(Engineering) a. Ongoing b. Acquire a funding source 30 hrs. To	(Engineering) a. Ongoing and as much as time allows. b. Visits to the NDA's	(Engineering) a. N/A b. Current Analysis identified \$30M in	(Engineering) a. Ongoing b. After a funding source	

<p>considering sidewalk walkability in neighborhoods and designation of safety corridors in school zones</p> <p>c. Consider making Monroe Street a bike boulevard</p> <p>d. Carry out review of the Transportation System Plan (completed December 2013)</p>	<p>implement 80 hrs. c. Monroe Street – see separate goal below.</p>	<p>and/or open houses to select the streets chosen to fund. c. Monroe Street – see separate goal below.</p>	<p>sidewalks. Obviously any variant of that list would require a different amount c. Monroe Street – see separate goal below..</p>	<p>is approved and implemented, sidewalk could start to be installed as the money came in. c. Monroe Street – see separate goal below.</p>	
<p>Complete the UGMA process and in 2013 develop and initiate an annexation strategy within the boundaries of Highway 224 to the south, Interstate 205 to the east, Clatsop to the North, south down 82nd Avenue and west along Harmony Rd. to the City limits.</p>	<p>Unknown at this time. Dependent on direction from Council on whether to proceed with annexation.</p>	<p>If annexation proceeds, there would be substantial public outreach in that region with residents, businesses, special districts.</p>	<p>Costs initially will be legal fees to assist with agreement revisions. Future costs could be directly related to annexation.</p>	<p>Estimate up to two years depending on decision to annex or not.</p>	<p>Staff in Admin. and PD will schedule council discussion in Spring 2014 after police staffing has been evaluated.</p>
<p>Complete revisions of the downtown code</p>	<p>Approximately 2000 hours - 45 hours per week through the end of 2014</p>	<p>The project Includes extensive community involvement with a project advisory committee, public workshops, outreach to neighborhoods and property owners, and public hearings on amendments.</p>	<p>Most of the Moving Forward Milwaukie project is being by a Metro grant. The City has contributed \$30,000.</p>	<p>Code amendments are expected to be completed by 12/31/14.</p>	<p>The Moving Forward Milwaukie project is addressing the changes to the downtown code.</p>
<p>Support our downtown businesses in their efforts to create a business directed growth plan</p>	<p>3-5 hours per week, once the downtown businesses organize themselves</p>	<p>A lot of public involvement, especially from downtown businesses, is expected.</p>	<p>None</p>	<p>Ongoing, once the downtown businesses organize themselves</p>	
<p>Seek Tree City USA status and develop a tree protection ordinance</p>	<p>(Engineering) Tree City USA establishment, 30 hrs. If a Staff Certified Arborist is requested by Council, and additional</p>	<p>(Engineering) Tree City USA establishment, across multiple boards and commissions 20 hrs.</p>	<p>Tree City USA requires a minimum dedicated budget of \$2/capita (approx. \$40,000) for a City our size.</p>	<p>Tree City USA status could be accomplished by 12/31/14. (Planning)</p>	<p>(Planning) Tree Protection Ordinance - A worksession</p>

	<p>100 hrs. would be needed to study for the exam. Regular ongoing meetings would be required, 5 hrs./month.</p> <p>Tree Protection Ordinance - Approximately 500 hours – about 20 hours per week for six months</p>	<p>(Planning) Tree Protection Ordinance – Extensive outreach to neighborhoods should occur. An advisory committee may be formed.</p>	<p>(Planning) Tree Protection Ordinance - No capital cost but it may be necessary to hire an arborist for technical assistance with the ordinance – maybe - \$5,000.</p>	<p>Tree Protection Ordinance – Approximately 6 months depending on scope - Start fall 2014 and finish spring 2015.</p>	<p>with the council is needed to discuss the scope of a tree protection ordinance. Cost and time commitment will be dependent on the overall scope of the project.</p>
Complete the Monroe Street planning process	<p>Approximately 1000 hours – 25 hours per week for 9 months, including staff from Planning, Engineering, Admin, and Ops</p>	<p>Extensive public outreach:</p> <ul style="list-style-type: none"> • Direct mailing(s) to property owners and residents, as well as door hangers along Monroe St • Project Advisory Committee, including reps from 4 NDAs, PSAC, and Bike Milwaukie • 3 public workshops 	<p>Cost of outreach mailing(s) and door hangers.</p>	<p>Approx. 9 months (April/May 2014 through Feb 2015)</p>	<p>A state grant was received to fund consultant work on the project.</p>
Complete Adams Street Connector	<p>Staff currently spends about 10 hr./week on this project. Once under construction, dedication of time would increase to approximately 20 hr./week.</p>	<p>Since the project as already been vetted through multiple groups, construction notification is all that remains. 2 hr./week</p>	<p>This project is funded through a grant and will be reimbursed at certain phases. (Staff time is not being reimbursed)</p>	<p>Once construction begins, the project should take approximately 3 months.</p>	<p>Project Completion 8/31/14</p>
Combine emergency preparedness with volunteerism and carry it out	<p>Monthly one hour meetings with CERT Coord. Two staff from Administration and the</p>		<p>No funding has been dedicated for 2014 for this goal, however, volunteer efforts are</p>		

	City Emergency Manager (Public Works Director) spend time on these efforts.		part of the functions of the City Manager's office.		
Emergency preparedness - \$15,000 for BEECN program	The program coordinator in Administration is assisting with this effort with the Emergency Manager and the CERT Coordinator.	This will involve community involvement as volunteers will be needed to help coordinate fundraising for materials and assist with oversight of selected sites.	No direct city funding has been dedicated for the BEECN program. Donations have been received from various community partners to build a new kiosk, which will assist with emergency communications.	Ongoing	

Tasks (Quick Fix)	Est. Staff Hrs.	Amt. Public Involvement	Capital Cost	Projected Timeline	Notes
Help identify a process for hiring the police chief who can do a comprehensive plan on PMLR staffing				This process is complete as the recruitment was posted internally and closed February 7, 2014.	
Complete hiring process for police chief				Hiring expected to be complete by end of February to mid-March 2014.	
Police Department officers 34.5 FTE (maintain 3 TriMet?)	Just background investigator time now (contracted to retired Detective). Estimate 40 to 60 hours per background. Bulk of HR and PD staff hours completed on front end.			Two or three months to get officer candidates through background and in to available academy classes. Could be several months if candidates don't pass or are hired elsewhere and another process is started. Backgrounds could take up to 6 to 8 weeks, depending on applicant factors.	Officer Campos attending Academy in Feb. Officer Snell to attend in May (Brings us to 31.5). Two other applicants in background. If both hired, subjects in background and backfill /hire Chief's position, it would bring us to 34.5.
Review and execute results from management study				Interviews to be conducted. Council determination of timeline.	
Single Charter amendment issue of residency requirement on	10-20 hours	Public testimony open	N/A	To be referred	

May ballot		at council meetings		by Council at the February 18 meeting to the May 2014 ballot	
Ask Code Enforcement to complete code on expired vehicle tags on street	20-40 hours	Minimal. Brief at NDA's	N/A	Attempt to present some draft language at study session on March 28 th when we talk about yard debris.	
Position on Harmony Railroad intersection in County TSP	Assuming Council writes the position, the language can be placed on the City's website with minimal effort. 0.5 hr.	N/A	N/A	As soon as the position is written, it can be posted on the website.	
Complete the quiet zones	Quiet Zones are complete. Staff continues to monitor compliance. 2 hr./week until compliance continues on a regular basis.	Updates to Council and NDA's as needed.	Maintenance of Quiet Zone facilities will be an ongoing effort.	N/A	

Aspirational Goals	Est. Staff Hrs.	Amt. Public Involvement	Capital Cost	Projected Timeline	Notes
Form Communications Committee for better communication between Council and the NDA Leadership	A staff person will be assigned for the working group. Hours TBD.	Working group will have of members from the NDA leadership groups		Council to form a working group after goals adopted.	
Library expansion	Once an expansion is approved, it will take up to 90% of the director's time.	Task Force, public surveys, public meetings.	\$14 million was proposed for a 35,000 sq. ft. building; however, actual plans have not been drawn.	Once Council approves to move forward with an expansion, a bond measure would have to be passed.	
Tree ordinance for public land and heritage trees	<i>See response under "Tree USA" goal</i>	<i>See response under "Tree USA" goal</i>	<i>See response under "Tree USA" goal</i>	<i>See response under "Tree USA" goal</i>	
SSMP (Street Surface Maintenance Program) - Determine what roads and fee increases would be in the plan for the future <ul style="list-style-type: none"> Develop a process for sidewalks and for bike lanes around schools – expand SSMP system Look at SSMP for bike and pedestrian safety 	The SSMP Program requires on average 10/hr. week over the entire year. With more hours being devoted during the construction phase. Broadening the project to include sidewalk and or bike lanes would increase this time by about 5 hr./week.	Meeting with NDA's and Council to discuss how and how much the current program should be modified to accommodate "extras". This effort would take an additional 50 hours.	Depends on how much is added to the program.	With direction from Council, this work could be accomplished in 4-6 months depending on how much the citizens support the idea.	
Safety and security around the light rail station	Unknown. 20 hours complete in evaluating past staffing back to 2010 with est. 20 more hrs. Will work on projections.	Bartol Has a request from the NDA leadership group to speak to them at the end of the February on the subject.		End of April.	PD working this into overall PD staffing analysis and UGMA requirements
Look at grants to build Monroe Street system	10 to 30 hours per week when ODOT and Metro grant cycles are open and grants can be submitted.	The Monroe St. Greenway project has an extensive public involvement plan. Project funding will be	Unknown at this time – a capital \$ match for a grant always helps.	Dependent on grant cycles. Most work for funding Monroe Street	Should be part of a larger funding strategy for Monroe St.

		part of the public discussion.		improvements will come at the end of the planning process.	construction. At the end of the Monroe plan process a worksession will be scheduled to explore multiple funding sources.
Look at Railroad Avenue planning process (bike and/or walk)					A council worksession is needed to clarify intent and the priority of this project. This would likely be a good follow-up to the Monroe Street Greenway project.
Mural Program	Program Coordinator in Administration and a Planner have spent substantial time working on code development.	This will go before the Planning Commission in spring 2014 and will provide for public comment.	Legal fees incurred for code development and codification expenses will be incurred when adopted.	Code expected to be finished end of 2014.	Funding has not been dedicated for this program.
Create a wider transportation view on issues around the Three Creeks area, downtown, Railroad Avenue, Clackamas Town Center					A worksession is needed to clarify intent and priority of this project. This would likely be a good follow-up to Monroe Street Greenway project.

Identify location for a skate park	Planning and facilities staff time would need to be dedicated.	Neighborhood meetings and Planning Commission may be required depending on site selected.		Council and facilities staff had looked at a city site. Costs and development review will be factors in whether this site is selected and subsequent timeline.	
Look at covered bike parking, especially around the schools	Approximately 200 hours to inventory bike parking, meet with facility managers, identify parking options and solutions for each facility.	Inform neighborhood associations.	Unknown – City could purchase parking structures and shelters and make them available to schools and other destinations.	Four to six months.	Worksession is needed to clarify intent, priority, and whether city incentives will be offered.
Explore how the City can participate in addressing issues related to hunger within our community, particularly school children					Mayor participates in a community social needs roundtable.
Capital infrastructure of public buildings and ongoing maintenance	Facility Coordinator and Public Works Director spent about 60 hours preparing capital improvement and maintenance program.	Public Involvement limited to budget meetings, nothing specific discussed.	Approx. \$400k per year is identified as cost to maintain infrastructure (does not include depreciation).	CIP complete, Preventive Maintenance work underway, complete by March-end.	
Continue the connectivity program of connecting neighborhoods to commercial areas – Walk Safely Milwaukee Program	When funded, this program utilized about 10 hr./week of Engineering Staff time.	Updates to NDA's and Council as necessary. 1 hr./week.	Previously slated for ~243k over 3 years, this program could work with any amt. of funding over about 10k/year.	Once funded, this would be an ongoing effort.	
Revisit the “no new evidence” rule applied to land use appeals heard by Council	40 hrs. to conduct research, write report, conduct hearings if code amendments are necessary.	Inform neighborhood associations and conduct a public hearing.	Will require review by the City attorney.	Four months.	