



**Work Session**

**WS**

**Milwaukie City Council**



## MILWAUKIE CITY COUNCIL WORK SESSION

City Hall Conference Room  
10722 SE Main Street  
www.milwaukieoregon.gov

**AGENDA**  
**SEPTEMBER 15, 2015**

- A light dinner will be served. **Page  
#**
- 1. 4:00 p.m. Website Communications Refresh Project Plan** **1**  
Staff: Grady Wheeler, Public Affairs Coordinator  
Hannah Wells, Administrative Specialist III
- 4:30 p.m. Executive Session:**  
The City Council will meet in Executive Session pursuant to ORS 192.660(2)(i) to review and evaluate the job performance of a chief executive officer, other officers, employees, and staff.
- 2. 5:00 p.m. Convene the Budget Committee** **11**
- 3. 5:45 p.m. Adjourn**

### Meeting Information

- The time listed for each item is approximate; the actual time each item is considered may change due to the length of time devoted to the previous item. The Council may vote in Work Session on non-legislative issues.
- Executive Sessions: The Milwaukie City Council may meet in executive session immediately following adjournment pursuant to ORS 192.660(2).
  - All Executive Session discussions are confidential and those present may disclose nothing.
  - Representatives of the news media are allowed to attend Executive Sessions as provided by ORS 192.660(3) but must not disclose any information discussed.
  - Executive Sessions may not be held for the purpose of taking final actions or making final decisions.
  - Executive Sessions are closed to the public.
- For assistance/service per the Americans with Disabilities Act (ADA), please dial TDD 503-786-7555. During meetings the Council asks that all pagers and cell phones be set on silent mode or turned off.



**MILWAUKIE CITY COUNCIL  
AGENDA ITEM SUMMARY**

Agenda Item: **WS 1.**

Meeting Date: **September 15, 2015**

Title: City of Milwaukie Website Communications  
Refresh Project Plan

Prepared By: Grady Wheeler, Public Affairs Coordinator

Department Approval: Mitch Nieman, Assistant to the City Manager

City Manager Approval: Bill Monahan, City Manager

Approval Date: September 8, 2015

**ISSUES BEFORE COUNCIL**

It has been more than six years since the City of Milwaukie website has been updated. As such, the City's current website has become out-of-date because design standards and user demands have changed over the years. City Council appropriated funds through a supplemental budget to continue to invest in this increasingly important communication channel. During Work Session staff will present an overview of the attached plan for updating the City's website.

**KEY FACTS & INFORMATION SUMMARY**

Internet access on mobile devices has surpassed access from desktop computers, however Milwaukie's website does not feature "responsive design," meaning it does not reformat to mobile devices. This creates slow load times and makes it very difficult to navigate on smart phones and tablets. Additionally, current website search functions are antiquated. Through a comprehensive update effort the City will make its website a more powerful information and service provision tool, thereby enhancing the public image and creating efficiencies for staff.

**CITY COUNCIL GOALS**

As a primary communication tool, the project supports promotion of all of City Council's goals. As the City's website is the initial impression-maker for prospective businesses and is an important tool for prospective and established businesses, this project is a component of Council's goal of supporting a proactive economic development strategy.

**STAFF RECOMMENDATION**

Review staff's plan, provide input on the plan's approach, and respond to key questions in order to advance the project.

**OTHER ALTERNATIVES CONSIDERED**

1. Defer website refresh.
2. Increase or decrease budgeted amount for project.

**FISCAL NOTES**

There is currently \$10,000 budgeted for this refresh project.

**ATTACHMENTS**

1. City of Milwaukie Website Communications Refresh Project Plan

***Website Refresh Program Plan***

***City of Milwaukie Website  
Communications Refresh  
Project Plan***

**Version 03**

**July 2015**

# ***Website Refresh Program Plan***

## **Table of Contents**

Table of Contents.....	2
Executive Summary.....	3
Project Objective.....	3
Project Scope .....	3
Project Team .....	5
Project Roles and Responsibilities.....	5
Project Sponsor: .....	6
Stakeholders: .....	6
Project Leader and Core Team Member: .....	6
Project Assumptions .....	6
Project Risks and Contingencies .....	6
Deliverables.....	7
Work Breakdown Structure .....	7
Schedule.....	7
Budget.....	7
Project Success Criteria.....	8
Project Plan Summary.....	8

# **Website Refresh Program Plan**

## **Executive Summary**

The Website Refresh program was launched in June 2015 with the mission to:

Transition from a static repository to a responsive, dynamic, and visually modern web presence, and to allocate future resources to ensure the website remains a dynamic and useful resource into the future.

## **Project Objective**

The City's revamped website will illustrate Milwaukie is:

- A cutting-edge community
- Embracing change and the new demographic that is moving to town
- Not just trying to keep up with other cities – but is at the forefront in providing municipal information and services

The City's revamped website will create a user experience that is:

- Impression making – cool city and place to visit, live, work or create a business
- Convenient – it's easy to find the information you're looking for and online services are easy to find and use
- Responsive – caters to the growing number of users who are exclusively accessing the site from a mobile device

The project scope, cost, and schedule (i.e., timeline) will be updated and reported to the Project Sponsor Group at monthly intervals throughout the project.

## **Project Scope**

The Website Refresh Program scope includes the following phases (or releases):

- Phase 1: Establish Project Plan, identify needs, research market options, and vendor selection.
- Phase 2: Migrate content and implement new design and architecture.
- Phase 3: Identify target for next web revamp.

# ***Website Refresh Program Plan***

## **Phase 1**

### ***In Scope***

1. The following aspects **will** be included in the scope of Release 1:
  1. Prepare DRAFT Project Plan
  2. Meet with Assistant to the City Manager
  3. AHA! and other vendor research
    - Informational meetings with other jurisdictions
    - Informational meeting with AHA!
  4. Meet with City Manager to identify and establish sponsor group, share path forward
  5. Secure Council Commitment
    - Establish this as a priority and worthy budget expenditure
      - Support need with research for redesign, rebranding, responsive design
      - Support with examples of other jurisdictions
      - Secure Council understanding of what \$10,000 buys for this work
  6. Establish Basic Design Direction from Sponsor Group
    - Establish direction from Council to revamp style, art direction, and functionality of current site to a search-based, graphic intensive approach (staff driven vs. public driven)
  7. Web Council buy-in
    - Inform of: white paper, research, Council direction
    - Gain insights as to what needs to be brought over to a new web presence to facilitate departmental functions via a simple survey
  8. Department Head buy-in
    - Staff resources to migrate Department information
    - Staff resources to maintain Department pages
  9. Development of scope and cost
    - Redesign – may include outsourced art/creative direction
    - Migration

# **Website Refresh Program Plan**

- Information
- Modules

10. Vendor Proposal Review

11. Project Sponsor, Project Leader and Core Team Member recommendation on vendor

12. Council presentation of preferred vendor

## ***Out of Scope (Phase 1)***

The following aspects **will not** be included in the scope of Release 1:

- Site maintenance, installation of unfunded features identified in Phase 1.

## **Phase 2**

### ***In Scope***

1. Redesign, content and module migration, implementation of features and functionalities identified in Phase 1 vendor and stakeholder research that can be financed with Phase 1 budget.
2. Establish funding in bi-annual budget to fund new features.
  - a. Webmaster team and reactivated Web Council to make development and funding recommendations.

### ***Out of Scope (Phase 2)***

1. Features and functionalities identified in Phase 1 vendor and stakeholder research that could not be implemented with Phase 1 budget

## **Phase 3**

1. Identify target for next web revamp within the context of a larger communications and resource allocation discussion.

## **Project Team**

The project team consists of a sponsor group, stakeholders, Project Leader and Core Team Member.

## **Project Roles and Responsibilities**

The following project roles have been agreed upon for the duration of the project.

# **Website Refresh Program Plan**

## **Project Sponsor:**

The Project Sponsor Group consists of:

City Manager Bill Monahan

Assistant to the City Manager Mitch Nieman

City Councilor

## **Stakeholders:**

The key stakeholders are Council, Department Heads, Web Council, Staff.

Web Council is comprised of representatives of City's Department and are content managers.

The Web Council solicits feedback from Departments, informs Departments of web developments, makes recommendations for improvements.

Status will be provided via email status reports and updates at director's staff meeting.

## **Project Leader and Core Team Member:**

Grady Wheeler, Public Affairs Coordinator, is the Project Leader and Hannah Wells,

Administrative Specialist III, is the PP-WAWA (Primary Project Web Executor of Architecture and Work Analyst)

## **Project Assumptions**

The following assumptions were used in the planning and scheduling of the Website Refresh Program project.

- The current site does not feature "responsive design" meaning it does not reformat to mobile devices – smart phones and tablets.
  - This delays load times, and makes it very difficult to navigate on mobile devices.
    - More people now access the internet via a mobile device than by desktop and the trend is expected to only increase.

## ***Website Refresh Program Plan***

- Currently the website is unsupported by Google mobile searches – meaning searches from mobile devices the City’s website is not promoted on Google’s organic search.
- The site’s current content management platform significantly limits the site’s design and functionality.
- The current menu-and-content heavy, department-based approach is not intuitive to residents and is hard to navigate. Subsequent efforts to reorganize individual department sites, such as the Police and Municipal Court pages, has been time and staff intensive.
- Visitors are seeking specific, useful information, and our site does not cater to that experience.
- Enhancing the site’s search capabilities and navigability will reduce staff time responding to inquiries.
- The current artistic and design elements are outdated, which limits the ability for the City to leverage the site as an economic development tool to “sell” the City to future visitors, residents and businesses.
- As the current project budget is \$10,000 the aim of the first release of this program is to create a new, dynamic web presence for the City of Milwaukie that is focused on the user experience.
- The target launch date is contingent on budget and scope of work, and vendor projected timelines.
- Future budget allocations in successive fiscal years will provide future features and functionalities to keep it a dynamic and useful tool.

# ***Website Refresh Program Plan***

## **Project Risks and Contingencies**

### **Primary Risks**

Allocated budget will not cover release 1 items.

### **Deliverables**

To be determined after budget allocation is set and vendor is under contract.

### **Work Breakdown Structure**

- Public Affairs Coordinator and Administrative Specialist III will lead effort on the City's side and work with the vendor.
- Sponsor Group sets project direction and reports out to stakeholders.
- Web Council and other staff will assist in data migration.
- Roles will be better defined after budget allocation is set and vendor is under contract.
- Vendor to provide training for web user group.
- Vendor to provide webmaster training for Public Affairs Coordinator, Administrative Specialist III, and Community Programs Coordinator.

### **Schedule**

To be determined after budget allocation is set and vendor is under contract.

### **Budget**

\$10,000 is allocated in the current budget.

# ***Website Refresh Program Plan***

## **Project Success Criteria**

Along with the obvious measures of project success for finishing on time and within budget, there are other criteria to be considered. The list of criteria that will be tracked and used to measure project success include:

- The City's new site is dramatically more visually dynamic and presents a new face to visitors, residents and businesses (existing and future)
- The City's new site retains core functionalities
- The City's new site is much more user-friendly by:
  - Reorienting to a search approach
  - Presents information based on user experience rather than the organization chart
- Regular reports were made to stakeholders
- Future funding for regular maintenance and improvements is addressed

## **Project Plan Summary**

The primary objective of Release 1 of the Website Refresh Program is to establish a Project Plan, identify needs, research market options, and vendor selection.

The primary objective of Release 2 is to migrate content and implement new design and architecture; and establish funding in subsequent budgets for maintenance and future improvements.

The primary objective of Release 3 is to identify target for next web revamp.



**BUDGET COMMITTEE MEETING AGENDA**

*September 15, 2015 at 5:00 p.m.*

**City Hall**

1. Call to order and introductions
2. Approval of prior meeting minutes
3. Appoint citizen member of the Budget Committee to the Audit Committee
4. Review of quarterly financial report for the fourth quarter ended June 30, 2015 and discussion
5. Review of updated five-year financial forecast
6. Adjourn

**CITY OF MILWAUKIE**  
**BUDGET COMMITTEE MEETING**  
**May 28, 2015**

**Chair Stoll** called the meeting to order at 6:05 p.m. Committee members and staff introductions were done.

Members Present: Lisa Batey, Jesse Boumann, Scott Churchill, Mark Gamba, Ronn Palmer, Wilda Parks, Karin Power and Jon Stoll

Excused: John Fox, Michael Osborne

Staff Present: Casey Camors, Bonnie Dennis, Pat DuVal, Bill Monahan, Katie Newell and Judy Serio

Approval of prior meeting minutes

**It was moved by Ronn Palmer and seconded by Mayor Parks to approve the March 3, 2015 meeting minutes. Motion passed unanimously.**

Quarterly Financial Report for March 31, 2015 Review and Discussion

**Ms. Camors** began with the summary of all City funds. The General Fund received the majority of property tax revenues in November, so as of the end of December it is typical to see revenue outpacing expenditures. The Library Fund's primary revenue sources are property taxes and the County's district levy. The Building Fund shows a decrease fund balance; detail will be provided during the individual fund discussions. The utility funds show an increase in fund balance since budgeted capital projects have not begun this early in the biennium.

**Ms. Camors** continued with the General Fund revenue detail; property taxes are on target. Fines and forfeitures are lower due to photo radar staffing. In the expenditures section, Community Development capital outlay reflects Riverfront Park expenses. The PSB roof replacement has just begun and is not reflected in the Facilities Department expenditures line. Fleet has had some large purchases which were budgeted in FY 2015; this should even out by the end of the biennium. The Planning Department looks significantly under budget but this is due to the \$50,000 added during the supplemental budget process.

**Councilor Churchill** mentioned IT had some major capital expenses.

**Ms. Camors** responded clarified those expenses related to the VOIP, WIFI and system upgrades.

**Ms. Camors** continued with the Non-departmental line which reflects the bond expenses.

**Councilor Batey** asked about the difference between the bond expenses and the new fund.

**Ms. Camors** explained the bond revenue and capital expenses were budgeted in the General Fund. The money accrued for payment of the bonds will come from the Debt Service Fund.

**Ms. Camors** continued with Police Field Services which is at full staff now; the decrease to photo radar tickets causes a reduction in the photo radar program expenses.

**Chair Stoll** asked what other expenses are in Non-departmental.

**Ms. Camors** responded insurance premiums.

**Ms. Camors** continued with the Debt Service Fund explaining the bond payments are made in December and June. The Library Fund is doing well; it receives the district levy payments in early spring and prior to year end.

**Councilor Batey** asked if the Library district provides the levy projection to the City or is it projected by the Finance Department.

**Ms. Camors** responded she prepares the projection based on previous actual amounts received from the County and any information submitted by the District.

**Ms. Camors** continued with the Building Fund; the State has approved the new fees which will be presented to Council at the June 16<sup>th</sup> meeting. The fee increase will make the fund more sustainable.

**Councilor Batey** asked if the Council adopts the new fees will this increase allow for catch-up within the fund or will a new budget or supplemental budget need to be done.

**Ms. Camors** responded the budget is fine but the fund has been spending down its reserves; the fund is not yet under policy minimums.

**Councilor Churchill** stated the fee adjustment will allow the fund to tread water but it will have to increase its volume to build reserves.

**Mr. Boumann** asked the timing of the fee adjustment.

**Ms. Camors** responded the effective date is July 1, 2015.

**Councilor Churchill** stated even with a fee increase, the results will not be instantaneous.

**Ms. Camors** stated she will continue to analyze the Building Fund. The Transportation Fund is divided into SSMP and State Gas Tax departments. The SSMP portion looks good; revenues are on track. The State Gas Tax portion has low revenues with capital outlay not fully expended. The State Gas Tax department has been cutting costs for a while however these cuts are unsustainable.

**Councilor Batey** asked if the pending State transportation bill might include increased state gas taxes.

**Councilor Power** responded she heard there were changes to the bill.

**Ms. Camors** continued with the Water Fund; this fund is doing great, revenues are above budget. Personnel Services are below budget; seasonal workers have not been hired as of this report.

**Chair Stoll** asked at what point does the City not implement a utility fee increase.

**Ms. Camors** responded this fund is volatile and the City must determine an appropriate policy minimum, staff is considering a 50% policy. Currently the policy minimum is 17%; the City maintains 17% of operating expenditures in reserves at all times to prepare for swings in revenue based on weather and large expenses.

**Mr. Boumann** asked how far into the future are projected rate increases.

**Ms. Camors** responded one year; there has been a study which projects rates for several years. Every year the projected percentage is analyzed.

**Ms. Powers** asked if there are any big capital expenditures for water.

**Ms. Camors** referred to the project status report at the end of the document.

**Mr. Monahan** added staff is looking ahead to maintenance responsibilities which need to be addressed, such as reservoir painting inside and outside. Funds are put into the reserves for this type of maintenance.

**Ms. Camors** continued with the Wastewater Fund, overall it is doing well. Payments on the reimbursement district account continue to be stable. There has been discussion about Water Environment Services (WES) treatment fees which could impact this fund.

**Mayor Parks** asked for an explanation of the transfers.

**Ms. Camors** explained the Utility, Library, and Building funds make transfers to the General Fund for internal services.

**Councilor Churchill** mentioned the vehicle replacement amount is healthy, is this for vehicles that have been around for more than five years. The City does not have a lot of discretionary funds, yet Stormwater spent \$400,000 on vehicles.

**Ms. Camors** responded this amount was for the Vector equipment.

**Ms. Camors** continued with the Stormwater Fund; overall the fund is doing fine. She pointed out the Intergovernmental grant has not been completed to allow for reimbursement.

**Councilor Batey** asked what the grant is for.

**Ms. Camors** responded it is the Kellogg Creek dam removal.

**Mr. Monahan** added it has been set aside for a number of years and will be discussed in the Council goals.

**Ms. Camors** continued with the System Development Charges Fund, this fund accumulates funds for projects and looks fine. She directed the Committee to the project status report section.

**Councilor Churchill** asked about the Water Fund's vehicle purchases.

**Ms. Camors** offered to provide detail of the purchases.

**Councilor Churchill** encouraged the City to repair vehicles when appropriate instead of replacing vehicles.

**Councilor Batey** asked if the City does comparisons with other agencies on vehicle retention and inventory.

**Mr. Monahan** stated the City constantly monitors other cities; but does not do so for vehicle replacement.

**Councilor Churchill** added the purchase of the crack seal machine was a good decision.

**Ms. Camors** added the Fleet Department continually tracks vehicle repairs. Staff repairs as much as they can on the vehicles and equipment.

**Councilor Churchill** requested information regarding the vehicles lifespans.

**Mayor Parks** asked if large equipment can be rented from other agencies.

**Ms. Camors** stated the City tries not to purchase items that can be rented for infrequent use.

**Mr. Monahan** stated sometimes the City does share equipment; such as the crack sealer.

**Ms. Camors** mentioned the sweeper that was just replaced was 20+ years old; the cost of repairs to the old sweeper was analyzed by Kenny Hill prior to the purchase.

**Mr. Monahan** added that prior to that purchase; the City looked at contracting the service instead of keeping it in-house.

**Mayor Parks** added other agencies use their vehicles and equipment in different environments and different factors might not be beneficial to the City when looking to share equipment. Are police cars rotated out at a certain mileage.

**Mr. Monahan** stated vehicles are evaluated on an individual basis.

**Mr. Palmer** asked if the Emergency supplies discussed by a previous councilor were added to the budget and have been purchased.

**Ms. Camors** responded the BEECN project supplies that were unfunded during the original budget process were added back to the budget during the supplemental and are in the process of being purchased.

**Mr. Monahan** added staff and the CERT team are looking into satellite radio and other options.

#### Discussion on other topics and items to note

**Ms. Camors** stated the City received the CAFR award for FY 2014, with very few comments from the GFOA. Bonnie Dennis and Judy Serio were recognized for their work on the audit and CAFR.

**Ms. Camors** continued with a statement regarding the PERS reform and the Supreme Court ruling in which the rates will take effect July 1, 2017. The City will see a significant increase in those rates and will continue to monitor this issue.

**Ms. Camors** mentioned she is working on the five-year financial forecast and that will be presented with the 4<sup>th</sup> quarter financial reports at the next meeting. Staffing levels are being discussed to address goals and projects.

**Mr. Monahan** stated early discussions are taking place with departments about their staffing needs. The Parking Enforcement and GIS Coordinator positions will be filled soon. Police does not have any vacancies but the process to get officers in the field takes some time, so a list of qualified candidates is beneficial when vacancies come open. The IT Desk Analyst vacancy is a funded position that will be filled soon. Other positions being considered are Admin Sergeant, Finance position for franchise right-of-way manager, administrative support for Police and IT, and a sustainability position. All positions mentioned will be evaluated in addition to positions in accordance with Council goals.

**Councilor Churchill** mentioned the IT Desk Analyst position performed by contractors and will now be filled by a full time person.

**Mr. Boumann** asked Ms. Camors if there were any funds that she is concerned about that she did not mention in her discussion.

**Ms. Camors** responded nothing she hasn't mentioned.

**Chair Stoll** requested the next quarterly report to include a write-up on the non-standard to date budget adjustments she did for the report.

#### Adjourn

It was moved by **Mayor Parks** and seconded by **Councilor Churchill** to adjourn the Budget Committee meeting at 7:05 p.m.

Respectfully submitted,

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Judy Serio, Accountant



MILWAUKIE CITY COUNCIL  
STAFF REPORT

Agenda Item: **WS 2.**  
Meeting Date: **September 15, 2015**

To: Mayor and City Council  
Through: Bill Monahan, City Manager

Subject: **Budget Committee Quarterly Report & Five-year  
Financial Forecast Review**  
From: Casey Camors, Finance Director  
Date: September 15, 2015

### **ACTION REQUESTED**

#### Quarterly Report

Presentation and review of quarterly financial report for informational purposes only.

#### Five-Year Financial Forecast

Presentation and review of the updated five-year financial forecast for informational purposes only.

### **HISTORY OF PRIOR ACTIONS AND DISCUSSIONS**

June 2014 – The City Council adopted the Budget Committee approved 2015-2016 Biennium Budget.

The Budget Committee reviews the quarterly financial report every quarter and reviews the five-year financial forecast as updates are completed and reports are issued.

### **BACKGROUND**

#### Quarterly Report

The City of Milwaukie Finance Department prepares an annual financial report (Comprehensive Annual Financial Report), five-year financial forecast and four quarterly financial reports every fiscal year. The quarterly financial reports are prepared for the Budget Review Board and City Council, collectively referred to as the City's Budget Committee, to inform them as to the financial results year-to-date and for the quarter then ended. These reports are issued timely by the Finance Department and significant budget-to-actual variance are identified and explained.

The City of Milwaukie Quarterly Financial Report through the fourth quarter ended June 30, 2015 includes:

- Executive Summary with Quarterly Highlights
- Budget-to-Actual comparisons for all City Funds and Departments
- Project Status Report for all projects included in the City's fiscal year 2015-2020 Capital Improvement Plan (CIP)

City-wide resources at June 30, 2015 total \$41,835,000 (excluding fund balance carryover of \$15,241,000) as compared to total year-to-date City-wide requirements of \$38,731,000 resulting in an increase to Unappropriated Ending Fund Balance of \$3,104,000.

### Five-Year Financial Forecast

Five-year financial forecasts are prepared at least annually and serve as the guiding document for the biennial budget process. The five-year model takes into account projected increases and decreases in revenues and expenditures. These forecasts are key to strategizing, studying different financial outcomes, modeling demographic trends, anticipating changes in revenue streams, and forecasting utility rates. The following are the significant financial changes that have occurred or have been identified to occur, since the last five-year financial forecast was completed with the 2015-2016 Biennial Budget:

- Retrended and updated all revenues and expenditures.
- Updated all City rates to those adopted by Council.
- Adjusted revenue and expenditures for Riverfront Park changes.
- Added Bike/Pedi Bridge grant and expenditures.
- Added positions including two Administrative Specialist positions.
- Adjusted interfund transfers and internal utility franchise fees.
- Funds in FY17 for Library Expansion Taskforce (\$75,000).

### **FISCAL IMPACTS**

N/A

### **ALTERNATIVES**

N/A

### **ATTACHMENTS**

1. Quarterly Financial Report for the fourth quarter ended June 30, 2015
2. Five-year Financial Forecast – FY2015-2020



**MILWAUKIE**  
*Dogwood City of the West*

# QUARTERLY FINANCIAL REPORT

Reporting financial results  
for the fourth quarter ended  
June 30, 2015

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Milwaukie Finance



## Executive Summary

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We are pleased to offer this preliminary financial report of City operations for your review. This report covers financial operations through the fourth quarter ended June 30, 2015, closing out the fiscal year ending June 30, 2015. When the Finance Department concludes the audit process and completes the Comprehensive Annual Financial Report in November of 2015, updates may be made to this report based on final audited figures.

### QUARTERLY HIGHLIGHTS

This fourth quarter financial report summarizes the financial results for the fiscal year ending June 30, 2015 (year-to-date) and highlights certain topics of interest.

#### *Summary of Beginning Fund Balances*

Beginning fund balances represent the amount of funds available to fund capital projects and operations until the majority of property taxes are received in November. During the budget process we estimated that beginning fund balances on July 1, 2014 for all funds would total \$13,476,000. In our audited financial statements for the year ended June 30, 2014, ending fund balances for all funds came in higher at \$15,238,765.

#### *Fourth Quarter Financial Results*

The General Fund, Debt Service Fund and Library Fund are dependent upon property taxes and distributions from the Library District of Clackamas County. At June 30, 2015, 100% of budgeted property taxes for the biennium were received. Overall, General Fund revenues are slightly below budget at 97% and expenditures are below budget at 94%.

The City added a Debt Service Fund in December of 2014 to account for the two new debt issuances. The first debt issuance refinanced the City's light rail obligation with TriMet and is paid for by property taxes. The second debt issuance serves as the City's match for local, state, and federal grants to fund the City's Riverfront Park Project Phase II construction and is paid for by intergovernmental distributions from the County Good Neighbor Fund. Property taxes, serving as the Fund's primary revenue source, are predominately received in November resulting in year-to-date revenues of 119%. First year property taxes provide sufficient funding to support debt service payments while also establishing reserves in the Debt Service Fund. Expenditures are incurred based on debt amortization schedules resulting in year-to-date expenditures of 100%.

The Library Fund receives distributions from the Library District of Clackamas County in the third and fourth quarters of each year. This year the Library Fund distribution was significantly more than anticipated. Library revenues are in excess of budget and currently sit at 103%. District capital funds have been budgeted but are dependent on Library Expansion Taskforce decisions and have therefore been omitted in this report. Expenditures for the Library Fund remain under budget at 96%.

The Building Inspection Fund has made up some ground in the fourth quarter based on the Fund's inherent seasonality, with total revenue at 101% of expectation. With the adoption of the FY 2016 Master Fee Schedule, the City Council approved significant modifications to the Building Inspection Fund fees which should result in a more sustainable Fund. It is important that we continue to monitor this Fund closely to determine how it is fairing. Expenditures are low at 93% due to the Building Official position being open for two months out of the first quarter.

The Transportation Fund is broken out into two distinct departments to separate its two main functions. These two functions are the Street Surface Maintenance Program and the State Gas Tax Program.

Street Surface Maintenance Program (SSMP) revenues are right on target at 100% while expenditures are below budget at 76%. The SSMP is a capital heavy department and low expenditures indicate that some of the slated projects for FY15 were not yet complete as of year-end.

The State Gas Tax Program revenues are below budget at 57% and expenditures are below budget at 46%. The Fund's revenue position and expenditure position are related as many projects slated are funded by intergovernmental and/or grant revenues that won't be received until applicable project completion.

Additionally, State Gas Tax Program has been in a deficit fund balance position most recently and has been working to cut costs to ensure Fund recovery. These cuts are not sustainable and have impacts on the quality of the City's transportation system. Staff continues to work towards a long-term solution to the State Gas Tax Program funding issues.

The Water Fund's previous negative fund balance at the end of fiscal year 2012 continues to make up ground at year-end with revenues at 116% of budget and expenditures at 93% of budget. Water consumption increased over prior year due to the abnormally dry year. We continue to see this Fund recover although full recovery has not yet been realized. This Fund will need to continue to make up ground while appropriate capital projects are budgeted to ensure water system health.

The Wastewater Fund is stable, with revenues at 103% of budget and expenditures at 94% of budget. A primary expenditure in the Wastewater Fund is for wastewater treatment paid to Water Environmental Services (WES). WES expects that these treatment fees will continue to increase, requiring higher payments in the future.

The Stormwater Fund has been accumulating fund balance to provide for future projects. As you recall, the City had a rate analysis done and new rates were implemented to ensure the future health of the stormwater system. Revenues are steady and right on target at 100% of budget and expenditures are much lower than budgeted (47%) at year-end due to timing on capital projects and personnel hires. We expect this Fund to remain solid.

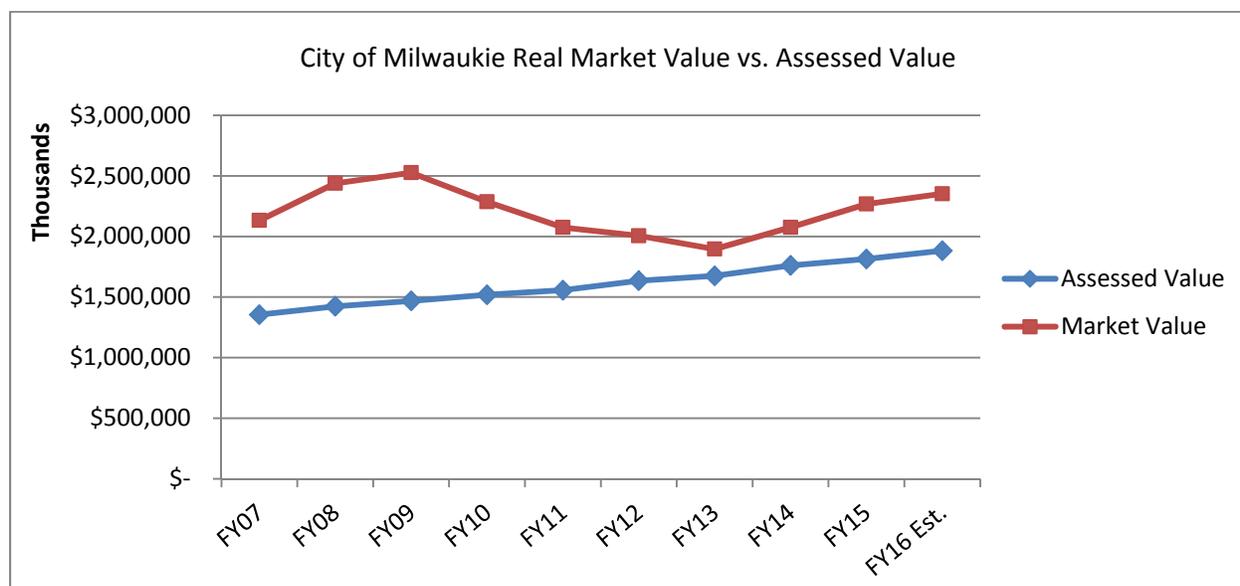
Many SDC Fund projects have not yet been started and revenues are higher than anticipated at 141%.

### Supplemental Budget

On December 16, 2014, following approval by the Budget Committee, the City Council adopted a resolution adjusting the budget for the 2015-2016 Biennium by adopting a supplemental budget and revising appropriations. As previously mentioned, adoption of this resolution created a new Fund - the Debt Service Fund - to account for some of the City's debt payments and related revenue streams. This resolution also adjusted budgeted appropriations among the General Fund departments and reduced the General Fund contingency by \$275,000.

### Property Taxes

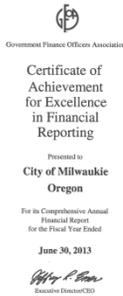
Clackamas County mailed out property tax bills during the second quarter. Although market values have dropped over the last couple of years, this five-year downward trend has turned around. Understanding that every individual property is different, in total the City's real market and assessed values increased in FY 2015. In a letter received from Clackamas County in March of 2015, the County anticipates that the City's Assessed Values will increase by 3.5-4.0% for fiscal year 2016:



### Oregon Public Employees Retirement System

On April 30, 2015 the Oregon Supreme Court ruled on the PERS litigation coming out of the 2013 legislative changes. The 2013 legislative changes decreased the pending PERS rate increases, however the Supreme Court ruling found two of the legislative changes to be unconstitutional. Although it's too early to see any actual figures, we should brace for rate increases effective July 1, 2017 as a result of the decision. Best guess scenarios are being considered by City Staff to be integrated into the five-year financial forecast, ensuring fiscal security.

## INTERNATIONAL AWARDS RECEIVED FOR FINANCE DOCUMENTS



**Comprehensive Annual Financial Reporting Award.** For the fourth time since the early nineties, the City received the *Certificate of Achievement for Excellence in Financial Reporting* award from the Government Finance Officers Association (GFOA). In order to receive this award, a government unit must publish an easily readable and efficiently organized CAFR whose contents conform to program standards and satisfy both accounting principles generally accepted in the United States of America and applicable legal requirements.

**Popular Annual Financial Reporting Award.** For the fourth time the City received an *Award for Outstanding Achievement in Popular Annual Financial Reporting* from the GFOA. In order to receive this award, a government unit must publish a Popular Annual Financial Report whose contents conform to program standards of creativity, presentation, understandability, and reader appeal.

**Distinguished Budget Presentation Award.** The City also received the *Distinguished Budget Presentation Award* for its 2015-2016 biennium budget document from the GFOA. This award is the highest form of recognition in governmental budgeting. Its attainment represents a significant accomplishment by a governmental entity, its financial staff, and its management. This international award program was established in 1984 to encourage exemplary budgetary practices and to provide peer recognition for government finance officers who prepare budget documents. They rate a budget's proficiency in four major categories: as a policy document, an operations guide, a financial plan, and a communications device.



These awards are prestigious national awards that recognizes conformance to the highest standards for preparation of state and local government financial reports.

We value your trust and promise to ensure fiscal integrity in all that we do. As you review this quarterly report, I welcome your questions, comments, and any suggestions you may have. As always, the best method of contact is by email at [camorsc@milwaukieoregon.org](mailto:camorsc@milwaukieoregon.org).

Respectfully,

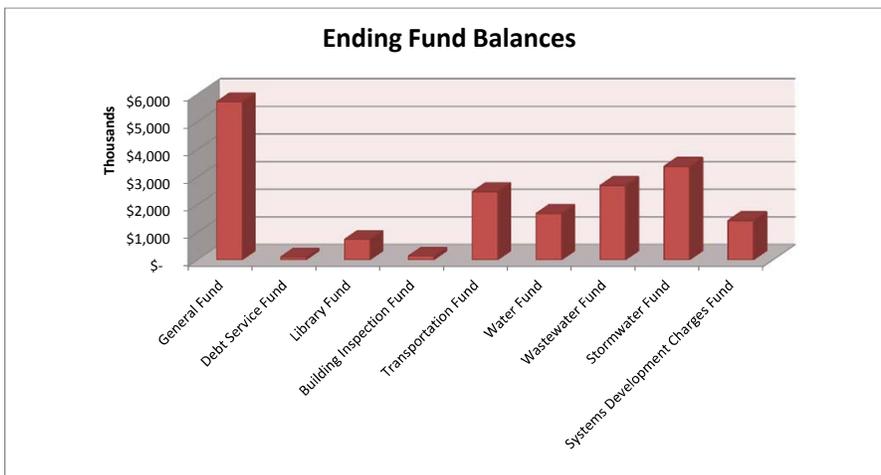
Casey Camorsc, CPA CMA CPFO CGMA  
Finance Director, City of Milwaukie  
September 1, 2015

City of Milwaukie, Oregon  
 Quarterly Financial Report  
 Budget-to-Actual  
 Through the fourth quarter ended June 30, 2015

**All City Funds**

Fund	Beginning Fund Balance as of July 1, 2014	Year-to-Date through June 30, 2015		Ending Fund Balance as of June 30, 2015	Change in Fund Balance	Estimated Ending Fund Balance in Budget Document	Variance over (under) Estimated Fund Balance in Budget
		Revenues	Expenditures				
1 General Fund	\$ 6,039,475	\$ 21,225,633	\$ 21,543,702	\$ 5,721,406	\$ (318,069)	\$ 4,001,000	\$ 1,720,406
2 Debt Service Fund	-	405,445	304,984	100,461	100,461	-	100,461
3 Library Fund	553,265	2,545,122	2,359,990	738,397	185,132	421,000	317,397
4 Building Inspection Fund	169,947	227,637	260,819	136,765	(33,182)	94,000	42,765
5 Transportation Fund	1,458,650	4,103,750	3,099,553	2,462,847	1,004,197 <sup>1</sup>	1,574,000	888,847
6 Water Fund	780,923	3,692,007	2,790,645	1,682,285	901,362 <sup>1</sup>	579,000	1,103,285
7 Wastewater Fund	2,318,157	7,014,341	6,640,253	2,692,245	374,088 <sup>1</sup>	1,911,000	781,245
8 Stormwater Fund	2,528,009	2,578,160	1,718,432	3,387,737	859,728 <sup>1</sup>	1,268,000	2,119,737
9 Systems Development Charges Fund							
Transportation SDC Department	298,538	14,304	12,963	299,879	1,341	123,000	176,879
Water SDC Department	170,336	2,265	-	172,601	2,265	45,000	127,601
Wastewater SDC Department	727,693	23,101	-	750,794	23,101	737,000	13,794
Stormwater SDC Department	196,222	3,396	-	199,618	3,396	32,000	167,618
Systems Development Charges Fund	1,392,789	43,066	12,963	1,422,892	30,103	937,000	485,892
<b>Totals</b>	<b>\$ 15,241,215</b>	<b>\$ 41,835,161</b>	<b>\$ 38,731,341</b>	<b>\$ 18,345,035</b>	<b>\$ 3,103,820</b>	<b>\$ 10,785,000</b>	<b>\$ 7,560,035</b>

<sup>1</sup> Many of the budgeted capital projects will either begin in FY16 or be completed in FY16.



**City of Milwaukie, Oregon**  
**Quarterly Financial Report**  
**Budget-to-Actual**  
**Through the fourth quarter ended June 30, 2015**

**General Fund**

	Biennial Budget	Flexible Biennial Budget	FY 2015 YTD Actual	Total Biennium To-Date Actual	Variance	% of Budget
<b>Revenue</b>						
Property taxes	\$ 13,480,000	\$ 6,329,000	\$ 6,321,826	\$ 6,321,826	\$ (7,174)	100%
Licenses & permits	775,000	395,000	436,494	436,494	41,494	111%
Franchise fees	3,239,000	1,589,000	1,551,794	1,551,794	(37,206)	98%
Intergovernmental	3,755,000	2,543,000	2,113,315	2,113,315	(429,685)	83%
Fines & forfeitures	3,066,000	1,518,000	1,142,813	1,142,813	(375,187)	75%
Miscellaneous	333,000	184,000	226,497	226,497	42,497	123%
	24,648,000	12,558,000	11,792,739	11,792,739	(765,261)	94%
Other financing sources	5,000,000	5,000,000	5,012,894	5,012,894	12,894	100%
Transfers	8,890,000	4,420,000	4,420,000	4,420,000	-	100%
<b>Total revenue</b>	<b>38,538,000</b>	<b>21,978,000</b>	<b>21,225,633</b>	<b>21,225,633</b>	<b>(752,367)</b>	<b>97%</b>
<b>Expenditures</b>						
City Council	169,000	101,000	65,681	65,681	35,319	65%
City Manager	1,509,000	743,000	673,303	673,303	69,697	91%
Community Development	4,033,000	3,288,000	3,206,928	3,206,928	81,072	98%
Public Works Administration	1,198,000	583,000	466,029	466,029	116,971	80%
Engineering Services	1,190,000	571,000	490,566	490,566	80,434	86%
Facilities Management	2,493,000	1,478,000	1,250,184	1,250,184	227,816	85%
Finance	1,904,000	974,000	820,476	820,476	153,524	84%
Fleet Services	2,297,000	1,393,000	1,054,218	1,054,218	338,782	76%
Human Resources	640,000	317,000	279,102	279,102	37,898	88%
Information Technology	2,296,000	1,192,000	1,049,670	1,049,670	142,330	88%
Municipal Court	755,000	367,000	337,590	337,590	29,410	92%
Planning Services	1,295,000	611,000	498,630	498,630	112,370	82%
Code Enforcement	343,000	167,000	178,815	178,815	(11,815)	107%
Public Access Studio	186,000	89,000	78,174	78,174	10,826	88%
Records and Information Management	874,000	432,000	384,184	384,184	47,816	89%
Non-Departmental	5,758,000	4,250,000	4,663,579	4,663,579	(413,579)	110%
Police Administration	1,072,000	525,000	537,021	537,021	(12,021)	102%
Police Field Services	11,508,000	5,584,000	5,212,560	5,212,560	371,440	93%
Police Support Services	688,000	330,000	296,992	296,992	33,008	90%
<b>Total expenditures</b>	<b>40,208,000</b>	<b>22,995,000</b>	<b>21,543,702</b>	<b>21,543,702</b>	<b>1,451,298</b>	<b>94%</b>
Revenue over (under) expenditures	(1,670,000)	(1,017,000)	(318,069)	(318,069)	698,931	
Beginning fund balance	5,293,000	5,293,000	6,039,475	6,039,475	746,475	
<b>Ending fund balance</b>	<b>\$ 3,623,000</b>	<b>\$ 4,276,000</b>	<b>\$ 5,721,406</b>	<b>\$ 5,721,406</b>	<b>\$ 1,445,406</b>	

<sup>1</sup> Intergovernmental revenues and grants are often dependent on the projects completed in a given period and in this case, some of those projects were not completed in the time frame expected. Additionally, due to staffing issues in Police, we removed an officer from the TriMet Intergovernmental Agreement.

<sup>2</sup> Photo Radar and Traffic Fines are significantly less than expected due to staffing adaptations.

<sup>3</sup> Fuel & Oil and Fleet Repair costs were lower than anticipated for FY15.

<sup>4</sup> Code Enforcement has incurred significant costs related to pending litigation. Depending on next year's financial outlook, a supplemental budget should be considered to supply Code Enforcement with sufficient funding.

<sup>5</sup> Costs associated with the issuance of debt have exceeded those budgeted. Debt related items are exempt from Oregon Budget Law.

<sup>6</sup> Due to staffing changes, the Police Department utilized the background investigator more than anticipated and this department will require a supplemental budget adjustment.

<sup>7</sup> The Police Department experienced several retirements during FY15 and the recruitment period is significant.

**City of Milwaukie, Oregon**  
**Quarterly Financial Report**  
**Budget-to-Actual**  
**Through the fourth quarter ended June 30, 2015**

**Debt Service Fund**

	Biennial Budget	Flexible Biennial Budget	FY 2015 YTD Actual	Total Biennium To-Date Actual	Variance	% of Budget
<b>Revenue</b>						
Property taxes	\$ 486,000	\$ 254,000	\$ 320,250	\$ 320,250	\$ 66,250	126%
Intergovernmental	169,000	86,000	85,195	85,195	(805)	99%
<b>Total revenue</b>	<b>655,000</b>	<b>340,000</b>	<b>405,445</b>	<b>405,445</b>	<b>65,445</b>	<b>119%</b>
<b>Expenditures</b>						
Debt Service	655,000	306,000	304,984	304,984	1,016	100%
<b>Total expenditures</b>	<b>655,000</b>	<b>306,000</b>	<b>304,984</b>	<b>304,984</b>	<b>1,016</b>	<b>100%</b>
Revenue over (under) expenditures	-	34,000	100,461	100,461	66,461	
Beginning fund balance	-	-	-	-	-	
<b>Ending fund balance</b>	<b>\$ -</b>	<b>\$ 34,000</b>	<b>\$ 100,461</b>	<b>\$ 100,461</b>	<b>\$ 66,461</b>	

**Library Fund**

	Biennial Budget	Flexible Biennial Budget	FY 2015 YTD Actual	Total Biennium To-Date Actual	Variance	% of Budget
<b>Revenue</b>						
Intergovernmental Revenue	\$ 3,022,000	\$ 1,456,000	\$ 1,533,275	\$ 1,533,275	\$ 77,275	105% <sup>1</sup>
Intergovernmental Revenue - Capital	1,000,000	-	-	-	-	- <sup>2</sup>
Fines	126,000	63,000	59,910	59,910	(3,090)	95%
Miscellaneous	4,000	6,000	9,937	9,937	3,937	166%
Allocation of general property taxes	1,884,000	942,000	942,000	942,000	-	100%
<b>Total revenue</b>	<b>6,036,000</b>	<b>2,467,000</b>	<b>2,545,122</b>	<b>2,545,122</b>	<b>78,122</b>	<b>103%</b>
<b>Expenditures</b>						
Personnel services	3,266,000	1,581,000	1,471,717	1,471,717	109,283	93% <sup>3</sup>
Materials & services	374,000	187,000	178,273	178,273	8,727	95%
Transfers	1,380,000	700,000	700,000	700,000	-	100%
Capital outlay	1,000,000	-	10,000	10,000	(10,000)	100% <sup>2</sup>
<b>Total expenditures</b>	<b>6,020,000</b>	<b>2,468,000</b>	<b>2,359,990</b>	<b>2,359,990</b>	<b>108,010</b>	<b>96%</b>
Revenue over (under) expenditures	16,000	(1,000)	185,132	185,132	186,132	
Beginning fund balance	422,000	422,000	553,265	553,265	131,265	
<b>Ending fund balance</b>	<b>\$ 438,000</b>	<b>\$ 421,000</b>	<b>\$ 738,397</b>	<b>\$ 738,397</b>	<b>\$ 317,397</b>	

<sup>1</sup> Library District Revenue has been received was over budget by \$77,000.

<sup>2</sup> Once the Library Expansion Task Force decides how these funds will be used, costs will be incurred and the County will remit these funds to the City.

<sup>3</sup> Medical benefits were much lower than anticipated due to enrollment changes.

**City of Milwaukie, Oregon**  
**Quarterly Financial Report**  
**Budget-to-Actual**  
**Through the fourth quarter ended June 30, 2015**

***Building Inspection Fund***

	Biennial Budget	Flexible Biennial Budget	FY 2015 YTD Actual	Total Biennium To-Date Actual	Variance	% of Budget
<b>Revenue</b>						
Fees & charges	\$ 468,000	\$ 222,000	\$ 225,776	\$ 225,776	\$ 3,776	102%
Intergovernmental	-	2,000	522	522	522	0%
Miscellaneous	5,000	2,000	1,339	1,339	(661)	67%
<b>Total revenue</b>	<b>473,000</b>	<b>226,000</b>	<b>227,637</b>	<b>227,637</b>	<b>3,637</b>	<b>101%</b>
<b>Expenditures</b>						
Personnel services	451,000	216,000	193,886	193,886	22,114	90% <sup>1</sup>
Materials and services	25,000	13,000	16,933	16,933	(3,933)	130%
Transfers	100,000	50,000	50,000	50,000	-	100%
<b>Total expenditures</b>	<b>576,000</b>	<b>279,000</b>	<b>260,819</b>	<b>260,819</b>	<b>18,181</b>	<b>93%</b>
Revenue over (under) expenditures	(103,000)	(53,000)	(33,182)	(33,182)	21,818	
Beginning fund balance	147,000	147,000	169,947	169,947	22,947	
<b>Ending fund balance</b>	<b>\$ 44,000</b>	<b>\$ 94,000</b>	<b>\$ 136,765</b>	<b>\$ 136,765</b>	<b>\$ 44,765</b>	

<sup>1</sup> The Building Official position was vacant for the first two months of the year.

**City of Milwaukie, Oregon**  
**Quarterly Financial Report**  
**Budget-to-Actual**  
**Through the fourth quarter ended June 30, 2015**

***Transportation Fund - in Total***

<b>Revenue</b>	Biennial Budget	Flexible Biennial Budget	FY 2015 YTD Actual	Total Biennium To-Date Actual	Variance	% of Budget
<i>Dedicated to St/Surf Maintenance Program:</i>						
Fees (from street maintenance fee)	\$ 1,232,000	\$ 616,000	\$ 621,826	\$ 621,826	\$ 5,826	101%
Franchise fees (from 1.5% privilege tax)	647,000	317,000	314,819	314,819	(2,181)	99%
Intergovernmental (from local gas tax)	352,000	175,000	167,638	167,638	(7,362)	96%
	<u>2,231,000</u>	<u>1,108,000</u>	<u>1,104,283</u>	<u>1,104,283</u>	<u>(3,717)</u>	<u>100%</u>
Intergovernmental (from state gas tax)	2,373,000	1,173,000	1,183,631	1,183,631	10,631	101%
Intergovernmental (other)	3,295,000	3,295,000	1,105,735	1,105,735	(2,189,265)	34%
Franchise fees (from utility funds)	1,368,000	652,000	700,000	700,000	48,000	107%
Miscellaneous	100,000	100,000	10,101	10,101	(89,899)	10%
<b>Total revenue</b>	<u>9,367,000</u>	<u>6,328,000</u>	<u>4,103,750</u>	<u>4,103,750</u>	<u>(2,224,250)</u>	<u>65%</u>
<b>Expenditures</b>						
Personnel services	981,000	474,000	388,772	388,772	85,228	82%
Materials and services	911,000	449,000	358,469	358,469	90,531	80%
Transfers	1,890,000	965,000	965,000	965,000	-	100%
Capital outlay	5,645,000	4,230,000	1,387,312	1,387,312	2,842,688	33%
<b>Total expenditures</b>	<u>9,427,000</u>	<u>6,118,000</u>	<u>3,099,553</u>	<u>3,099,553</u>	<u>3,018,447</u>	<u>51%</u>
Revenue over (under) expenditures	(60,000)	210,000	1,004,197	1,004,197	794,197	
Beginning fund balance	1,364,000	1,364,000	1,458,650	1,458,650	94,650	
<b>Ending net available fund balance</b>	<u>\$ 1,304,000</u>	<u>\$ 1,574,000</u>	<u>\$ 2,462,847</u>	<u>\$ 2,462,847</u>	<u>\$ 888,847</u>	

1 Most projects are slated for FY16 - See project status report for further information.

2 Intergovernmental revenues are comprised of reimbursement grants. These may not be received uniformly through out the year based on when the related capital project is completed.

3 FILOC funds are slated to be used in the 17th Avenue project that had not concluded as of year-end.

**City of Milwaukie, Oregon**  
**Quarterly Financial Report**  
**Budget-to-Actual**  
**Through the fourth quarter ended June 30, 2015**

**Street Surface Maintenance Program**

	Biennial Budget	Flexible Biennial Budget	FY 2015 YTD Actual	Total Biennium To-Date Actual	Variance	% of Budget
<b>Revenue</b>						
Dedicated to St/Surf Maintenance Program:						
Fees (from street maintenance fee)	\$ 1,232,000	\$ 616,000	\$ 621,826	\$ 621,826	\$ 5,826	101%
Franchise fees (from 1.5% privilege tax)	647,000	317,000	314,819	314,819	(2,181)	99%
Intergovernmental (from local gas tax)	352,000	175,000	167,638	167,638	(7,362)	96%
<b>Total revenue</b>	<b>2,231,000</b>	<b>1,108,000</b>	<b>1,104,283</b>	<b>1,104,283</b>	<b>(3,717)</b>	<b>100%</b>
<b>Expenditures</b>						
Materials and services	141,000	70,000	14,407	14,407	55,593	21%
Transfers	378,000	193,000	193,000	193,000	-	100%
Capital outlay	2,000,000	685,000	511,341	511,341	173,659	75%
<b>Total expenditures</b>	<b>2,519,000</b>	<b>948,000</b>	<b>718,748</b>	<b>718,748</b>	<b>229,252</b>	<b>76%</b>
Revenue over (under) expenditures	(288,000)	160,000	385,535	385,535	225,535	
Beginning fund balance	1,499,000	1,499,000	1,539,019	1,539,019	40,019	
<b>Ending net available fund balance</b>	<b>\$ 1,211,000</b>	<b>\$ 1,659,000</b>	<b>\$ 1,924,554</b>	<b>\$ 1,924,554</b>	<b>\$ 265,554</b>	

**State Gas Tax Program**

	Biennial Budget	Flexible Biennial Budget	FY 2015 YTD Actual	Total Biennium To-Date Actual	Variance	% of Budget
<b>Revenue</b>						
Dedicated to State Gas Tax Program:						
Intergovernmental (from state gas tax)	\$ 2,373,000	\$ 1,173,000	\$ 1,183,631	\$ 1,183,631	\$ 10,631	101%
Intergovernmental (other)	3,295,000	3,295,000	1,105,735	1,105,735	(2,189,265)	34%
Franchise fees (from utility funds)	1,417,000	652,000	700,000	700,000	48,000	107%
Fee in Lieu of Construction	100,000	100,000	-	-	(100,000)	-
Miscellaneous	-	-	10,101	10,101	10,101	100%
<b>Total revenue</b>	<b>7,185,000</b>	<b>5,220,000</b>	<b>2,999,467</b>	<b>2,999,467</b>	<b>(2,220,533)</b>	<b>57%</b>
<b>Expenditures</b>						
Personnel services	981,000	474,000	388,772	388,772	85,228	82%
Materials and services	770,000	379,000	344,062	344,062	34,938	91%
Transfers	1,512,000	772,000	772,000	772,000	-	100%
Capital outlay	3,645,000	3,545,000	875,971	875,971	2,669,029	25%
<b>Total expenditures</b>	<b>6,908,000</b>	<b>5,170,000</b>	<b>2,380,805</b>	<b>2,380,805</b>	<b>2,789,195</b>	<b>46%</b>
Revenue over (under) expenditures	277,000	50,000	618,662	618,662	568,662	
Beginning fund balance	(135,000)	(135,000)	(80,369)	(80,369)	54,631	
<b>Ending net available fund balance</b>	<b>\$ 142,000</b>	<b>\$ (85,000)</b>	<b>\$ 538,293</b>	<b>\$ 538,293</b>	<b>\$ 623,293</b>	

1 Most projects are slated for FY16 - See project status report for further information.

2 Intergovernmental revenues are comprised of reimbursement grants. These may not be received uniformly through out the year based on when the related capital project is completed.

3 FILOC funds are slated to be used in the 17th Avenue project which had not concluded as of year-end.

**City of Milwaukie, Oregon**  
**Quarterly Financial Report**  
**Budget-to-Actual**  
**Through the fourth quarter ended June 30, 2015**

**Water Fund**

	Biennial Budget	Flexible Biennial Budget	FY 2015 YTD Actual	Total Biennium To-Date Actual	Variance	% of Budget
<b>Revenue</b>						
Fees and charges	\$ 6,452,000	\$ 3,120,000	3,629,207	3,629,207	509,207	116% <sup>1</sup>
Miscellaneous	196,000	67,000	62,800	62,800	(4,200)	94%
<b>Total revenue</b>	<b>6,648,000</b>	<b>3,187,000</b>	<b>3,692,007</b>	<b>3,692,007</b>	<b>505,007</b>	<b>116%</b>
<b>Expenditures</b>						
Personnel services	1,277,000	617,000	575,412	575,412	41,588	93%
Materials and services	1,584,000	761,000	780,078	780,078	(19,078)	103%
Transfers	1,830,000	915,000	915,000	915,000	-	100%
Capital outlay	1,522,000	710,000	520,155	520,155	189,845	73% <sup>2</sup>
<b>Total expenditures</b>	<b>6,213,000</b>	<b>3,003,000</b>	<b>2,790,645</b>	<b>2,790,645</b>	<b>212,355</b>	<b>93%</b>
Revenue over (under) expenditures	435,000	184,000	901,362	901,362	717,362	
Beginning fund balance	395,000	395,000	780,923	780,923	385,923	
<b>Ending fund balance</b>	<b>\$ 830,000</b>	<b>\$ 579,000</b>	<b>\$ 1,682,285</b>	<b>\$ 1,682,285</b>	<b>\$ 1,103,285</b>	

<sup>1</sup> We have experienced higher usage this year due to the dry winter and extraordinarily hot summer.

<sup>2</sup> See project status report for further information.

**City of Milwaukie, Oregon**  
**Quarterly Financial Report**  
**Budget-to-Actual**  
**Through the fourth quarter ended June 30, 2015**

**Wastewater Fund**

	Biennial Budget	Flexible Biennial Budget	FY 2015 YTD Actual	Total Biennium To-Date Actual	Variance	% of Budget
<b>Revenue</b>						
Fees and charges	\$ 13,836,000	\$ 6,797,000	\$ 6,946,179	\$ 6,946,179	\$ 149,179	102%
Miscellaneous	8,000	1,000	2,378	2,378	1,378	238%
Proceeds from Reimbursement District	30,000	13,000	65,784	65,784	52,784	506%
<b>Total revenue</b>	<b>13,874,000</b>	<b>6,811,000</b>	<b>7,014,341</b>	<b>7,014,341</b>	<b>203,341</b>	<b>103%</b>
<b>Expenditures</b>						
Personnel services	937,000	453,000	413,932	413,932	39,068	91%
Materials and services	9,743,000	4,778,000	4,587,511	4,587,511	190,489	96%
Debt service	220,000	110,000	104,416	104,416	5,584	95%
Transfers	1,820,000	885,000	885,000	885,000	-	100%
Capital outlay	1,709,000	806,000	649,394	649,394	156,606	81%
<b>Total expenditures</b>	<b>14,429,000</b>	<b>7,032,000</b>	<b>6,640,253</b>	<b>6,640,253</b>	<b>391,747</b>	<b>94%</b>
Revenue over (under) expenditures	(555,000)	(221,000)	374,088	374,088	595,088	
Beginning fund balance	2,196,000	2,196,000	2,318,157	2,318,157	122,157	
<b>Ending fund balance</b>	<b>\$ 1,641,000</b>	<b>\$ 1,975,000</b>	<b>\$ 2,692,245</b>	<b>\$ 2,692,245</b>	<b>\$ 717,245</b>	

<sup>1</sup> Payments on Reimbursement District accounts continue to be stable and higher this year than anticipated.

<sup>2</sup> Capital projects have not been completed at the end of the fourth quarter - See project status report for further information.

**City of Milwaukie, Oregon**  
**Quarterly Financial Report**  
**Budget-to-Actual**  
**Through the fourth quarter ended June 30, 2015**

**Stormwater Fund**

<b>Revenue</b>	Biennial Budget	Flexible Biennial Budget	FY 2015 YTD Actual	Total Biennium To-Date Actual	Variance	% of Budget
Fees and charges	\$ 5,481,000	\$ 2,566,000	\$ 2,571,866	\$ 2,571,866	\$ 5,866	100%
Intergovernmental	1,004,000	-	-	-	-	0%
Miscellaneous	20,000	4,000	6,294	6,294	2,294	157%
<b>Total revenue</b>	<b>6,505,000</b>	<b>2,570,000</b>	<b>2,578,160</b>	<b>2,578,160</b>	<b>8,160</b>	<b>100%</b>
<b>Expenditures</b>						
Personnel services	1,375,000	660,000	483,479	483,479	176,521	73%
Materials and services	852,000	411,000	322,933	322,933	88,067	79%
Transfers	1,870,000	905,000	905,000	905,000	-	100%
Capital outlay	4,547,000	1,718,000	7,020	7,020	1,710,980	0%
<b>Total expenditures</b>	<b>8,644,000</b>	<b>3,694,000</b>	<b>1,718,432</b>	<b>1,718,432</b>	<b>1,975,568</b>	<b>47%</b>
Revenue over (under) expenditures	(2,139,000)	(1,124,000)	859,728	859,728	1,983,728	
Beginning fund balance	2,392,000	2,392,000	2,528,009	2,528,009	136,009	
<b>Ending fund balance</b>	<b>\$ 253,000</b>	<b>\$ 1,268,000</b>	<b>\$ 3,387,737</b>	<b>\$ 3,387,737</b>	<b>\$ 2,119,737</b>	

<sup>1</sup> Projects qualifying for intergovernmental grants during the year have not yet been completed to allow for reimbursement.

<sup>2</sup> One budgeted position was not filled during FY2015 and another was filled later than originally anticipated.

<sup>3</sup> Contractual and professional services were less than anticipated during FY2015.

**City of Milwaukie, Oregon**  
**Quarterly Financial Report**  
**Budget-to-Actual**  
**Through the fourth quarter ended June 30, 2015**

***Systems Development Charges Fund***

	Biennial Budget	Flexible Biennial Budget	FY 2015 YTD Actual	Total Biennium To-Date Actual	Variance	% of Budget
<b>Revenue</b>						
System development charges	\$ 78,000	\$ 49,000	\$ 69,085	\$ 69,085	\$ 20,085	141% <sup>1</sup>
Miscellaneous	-	-	240	240	240	100%
<b>Total revenue</b>	<b>78,000</b>	<b>49,000</b>	<b>69,325</b>	<b>69,325</b>	<b>20,325</b>	<b>141%</b>
<b>Expenditures</b>						
Capital outlay	430,000	430,000	35,383	35,383	394,617	8% <sup>2</sup>
<b>Total expenditures</b>	<b>430,000</b>	<b>430,000</b>	<b>35,383</b>	<b>35,383</b>	<b>394,617</b>	<b>8%</b>
Revenue over (under) expenditures	(352,000)	(381,000)	33,942	33,942	414,942	
Beginning fund balance	1,318,000	1,318,000	1,392,789	1,392,789	74,789	
<b>Ending fund balance</b>	<b>\$ 966,000</b>	<b>\$ 937,000</b>	<b>\$ 1,426,731</b>	<b>\$ 1,426,731</b>	<b>\$ 489,731</b>	

<sup>1</sup> Wastewater and Transportation SDC's are higher than anticipated.

<sup>2</sup> Projects for the biennium have not yet been completed.

**City of Milwaukie, Oregon**  
**Quarterly Financial Report**  
**Project Status Report**  
Through the fourth quarter ended June 30, 2015

**Project Status Report**

Biennium-to-Date through June 30, 2015

Project Number	FY15 Annual Budget	FY16 Annual Budget	Total BN Budget	FY15 YTD Actual	Variance	% of Budget	Project Status
<b>General Fund</b>							
Portland-Milwaukie Light Rail (PMLR)	D06	\$ -	\$ -	\$ -	\$ 3,975	\$ -	0% Project soon to be completed.
HVAC Intake Relocation - Johnson Creek Building - Facilities	F	-	15,000	15,000	-	15,000	- Project deferred.
Replace Emergency Generator at Public Safety Building - Facilities	F08	45,000	-	45,000	-	45,000	- Waiting for CFD1 to purchase genset.
Bertman House Exterior Structural Repairs - Facilities	F12	10,000	-	10,000	-	10,000	- Combined with F13 for Q1/Q2 completion.
Bertman House Exterior Paint - Facilities	F13	10,000	-	10,000	-	10,000	- Looking for Q1/Q2 completion.
Brick Mortar Repair at City Hall - Facilities	F14	30,000	-	30,000	-	30,000	- Need to spec/bid Q3.
Re-roof Public Safety Building - Facilities	F15	350,000	-	350,000	346,463	3,537	99% Project complete.
Seal Brick on Public Safety Building - Facilities	F16	30,000	-	30,000	-	30,000	- To be done with F14, Q3.
Replace Caulking Windows and Doors at Public Safety Building - Fac	F17	17,000	-	17,000	-	17,000	- Work slated for Q3/Q4.
Removal of Oil Tank Bertman House - Facilities	F18	-	10,000	10,000	-	10,000	- More complex than initially thought, Q3 completion.
Replacement of Main Air Handler at the Library - Facilities	F19	-	20,000	20,000	-	20,000	- Looking to complete with ESCO work.
EOC Configuration - Public Safety Building - Facilities	F20	-	10,000	10,000	2,553	10,000	- Work to complete Q3/Q4.
Incode Version X Upgrade	F15	-	90,000	90,000	-	90,000	- To be completed in FY2016.
CMMS Upgrade - Public Works	G01	80,000	-	80,000	30,908	49,092	39% Implementation underway, project scheduled to complete Q3.
Computer Refresh - IT	I02	45,000	-	45,000	50,567	45,000	- In progress, materials have been received; imaging is in-process; deployment began June 2015.
Server Virtualization Capacity Expansion - IT	I03	-	37,000	37,000	-	37,000	- All systems targeted for the virtual environment completed as of September 1, 2015. System hardware scheduled for upgrade by July 2016.
Enterprise Backup Solution - IT	I04	51,000	-	51,000	31,658	51,000	- Project completed.
Enterprise WiFi Installation - IT	I05	38,000	-	38,000	32,163	5,837	85% Project completed and expansion in Pond House also completed.
Network File Storage Capacity Expansion - IT	I06	-	15,000	15,000	-	15,000	- Project completed.
VOIP Upgrade	I08	32,000	-	32,000	52,800	32,000	- Project completed.
Fleet Vehicle Purchases from Reserve - Streets	K01	100,000	14,000	114,000	97,290	16,710	85% In various stages of purchasing.
Fleet Vehicle Purchases from Reserve - Water	K02	166,000	149,000	315,000	78,188	236,812	25% In various stages of purchasing.
Fleet Vehicle Purchases from Reserve - Wastewater	K03	143,000	-	143,000	81,380	61,621	57% In various stages of purchasing.
Fleet Vehicle Purchases from Reserve - Stormwater	K04	227,000	-	227,000	212,225	14,775	93% In various stages of purchasing.
Tool Boxes and Tire Machine - Fleet	K05	17,000	-	17,000	15,965	17,000	- Project completed.
Fuel Pumps and Software - Fleet	K05	35,000	-	35,000	-	35,000	- Underway, Q2 completion.
Brake Lathe - Fleet	K05	-	16,000	16,000	-	16,000	- Scheduled for FY16 - Q2.
General Fund Department Vehicles - Fleet	K05	-	45,000	45,000	-	45,000	- Deferred, funding to be used by G01.
Library Video Security	L06	-	-	-	6,269	-	0% Complete in FY15.
Riverfront Construction	Q07	2,271,000	21,000	2,292,000	2,592,560	2,292,000	- The on-site work is in a punchlist phase, with the main item being repairs to the water quality facilities and permanent plantings. Staff is continuing to press the contractor to get the project completed.
Public Access Studio Equipment Replacement	V01	44,000	52,000	96,000	41,819	54,181	44% The first portion of the project was completed October 2014. The camera replacement is out for quotes with Willamette Falls Media.

City of Milwaukie, Oregon  
 Quarterly Financial Report  
 Project Status Report  
 Through the fourth quarter ended June 30, 2015

**Project Status Report**

Biennium-to-Date through June 30, 2015

Project Number	FY15 Annual Budget	FY16 Annual Budget	Total BN Budget	FY15 YTD Actual	Variance	% of Budget	Project Status
Police Vehicle Replacement	100,000	100,000	200,000	91,084	108,916	46%	Two vehicles purchased.
<b>Total General Fund Capital Projects</b>	<b>\$ 3,841,000</b>	<b>\$ 594,000</b>	<b>\$ 4,435,000</b>	<b>\$ 3,767,866</b>	<b>\$ 3,423,481</b>	<b>23%</b>	
<b>Library Fund</b>							
Library Expansion	\$ -	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 1,000,000	-	The Library Expansion Task Force (LETF) resumed monthly meetings on February 4, 2015.
Library Video Security	-	-	-	10,000	-	0%	Complete in FY15.
<b>Total Library Fund Capital Projects</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 10,000</b>	<b>\$ 1,000,000</b>	<b>-</b>	
<b>Transportation Fund</b>							
<b>State Gas Tax</b>							
Lake Road Multimodal Improvements	\$ -	\$ -	\$ -	\$ 3,291	\$ (3,291)	0%	
School Zone Implementation	-	-	-	13,403	(13,403)	0%	Project completed with lightrail project.
17th Avenue Multi-Use Trail	3,170,000	-	3,170,000	593,334	2,576,666	19%	Currently under design and review with ODOT. Right-of-Way actions have begun to take place. All is planned to be wrapped up by December 2015, so that the project may be bid for construction February 2016.
Adams Street Connector	375,000	-	375,000	265,943	109,057	71%	The on-site work is in the punch list phase. Staff expects completion in September 2015.
Transportation Vehicle Purchases	-	50,000	50,000	-	50,000	-	In various stages of purchasing.
Asphalt Grinder & Trench Paver Machines	-	50,000	50,000	-	50,000	-	Not yet purchased.
<b>Total State Gas Tax Projects</b>	<b>\$ 3,545,000</b>	<b>\$ 100,000</b>	<b>\$ 3,645,000</b>	<b>\$ 875,970.74</b>	<b>\$ 2,769,029</b>	<b>24%</b>	

City of Milwaukie, Oregon  
 Quarterly Financial Report  
 Project Status Report  
 Through the fourth quarter ended June 30, 2015

**Project Status Report**

Biennium-to-Date through June 30, 2015

Project Number	FY15 Annual Budget	FY16 Annual Budget	Total BN Budget	FY15 YTD Actual	Variance	% of Budget	Project Status	
<b>Street Surface Maintenance Program</b>								
SSMP Preventative Maintenance	S04	\$ 65,000	\$ 65,000	\$ 130,000	\$ 147	\$ 129,853	0%	Project was substantially completed in August 2015 with punch list items to be completed in September 2015.
SSMP Paving	S10	550,000	1,250,000	1,800,000	511,194	1,288,806	28%	This years paving consists of reconstructing Railroad Avenue with an additional 4 feet (as directed by Council). Phase 1 is substantially completed. Phase 2 will start September 14th. Staff expects the project to be completed in October 2015. This project will likely need a supplemental budget adjustment to cover the additional expenditures for widening.
Crack Seal Machine	S12	70,000	-	70,000	-	70,000	-	Purchased in FY14. Funding will be needed for project S10.
<b>Total Street Surface Maintenance Program Projects</b>		<b>\$ 685,000</b>	<b>\$ 1,315,000</b>	<b>\$ 2,000,000</b>	<b>\$ 511,341.25</b>	<b>\$ 1,488,659</b>	<b>26%</b>	
<b>Total Transportation Fund Capital Projects</b>		<b>\$ 4,230,000</b>	<b>\$ 1,415,000</b>	<b>\$ 5,645,000</b>	<b>\$ 1,387,311.99</b>	<b>\$ 4,257,688</b>	<b>24%</b>	
<b>Water Fund</b>								
Water Well No. 6 & Well No. 2 Storage Tank Maintenance	W10, W15	\$ 150,000	\$ 400,000	\$ 550,000	\$ -	\$ 550,000	-	Completion planned for Q3.
McBrod Ave Water System Improvements	W27	510,000	-	510,000	-	510,000	-	McBrod Avenue has been delayed until 2016 due to pending litigation with an adjacent property owner. In its place, Staff has moved up a project on 17th Avenue between Ochoco and McBrod. This project will commence May 13th and be wrapped up near July 1st, 2015.
Wood Avenue Service Line Transfer	W32	10,000	-	10,000	-	10,000	-	Completion scheduled for Q2/Q3.
Water System Improvements	W34	-	360,000	360,000	205,456	154,544	57%	This is the project code associated with the Monroe Street Waterline. This project is complete.
Water Production Preventative Maintenance	W35, W36	40,000	52,000	92,000	314,699	(222,699)	342%	Ongoing maintenance - expenditure shown is for W27 (McBrod project spent on 17th).
<b>Total Water Fund Capital Projects</b>		<b>\$ 710,000</b>	<b>\$ 812,000</b>	<b>\$ 1,522,000</b>	<b>\$ 520,155.48</b>	<b>\$ 1,001,845</b>	<b>34%</b>	

**City of Milwaukie, Oregon**  
**Quarterly Financial Report**  
**Project Status Report**  
**Through the fourth quarter ended June 30, 2015**

**Project Status Report**

Biennium-to-Date through June 30, 2015

	Project Number	FY15 Annual Budget	FY16 Annual Budget	Total BN Budget	FY15 YTD Actual	Variance	% of Budget	Project Status
<b>Wastewater Fund</b>								
Wastewater Main Repair Program	X07	\$ 100,000	\$ 100,000	\$ 200,000	\$ -	\$ 200,000	-	Funding for both years will be combined into a single construction contract for late Spring of 2016. The project will be surveyed and design by in-house staff.
Lift Station Wet Well Lining	X09/X13	15,000	15,000	30,000	27,818	2,182	93%	Project completed October 2014 (Island Sta lift Sta).
Clay Pipe Replacement	X10	640,000	540,000	1,180,000	592,576	587,424	50%	Project currently under construction. Staff expects completion in October 2015.
Manhole Replacement/Rehabilitation Program	X11	50,000	50,000	100,000	-	100,000	-	Funding for this program will be combined with Project X07.
Transporter and Camera Replacement	X14	-	29,000	29,000	29,000	-	100%	Complete.
Wastewater Vehicle Purchases	X15	1,000	169,000	170,000	-	170,000	-	In various stages of purchasing.
<b>Total Wastewater Fund Capital Projects</b>		<b>\$ 806,000</b>	<b>\$ 903,000</b>	<b>\$ 1,709,000</b>	<b>\$ 649,394</b>	<b>\$ 1,059,606</b>	<b>38%</b>	
<b>Stormwater Fund</b>								
Kellogg Creek Dam Removal and HWY 99E Underpass	Y04	\$ -	\$ 1,004,000	\$ 1,004,000	\$ -	\$ 1,004,000	-	This project has been postponed. Conversations with ODOT need to take place in order to determine when or if this money will be spent.
Stanley Avenue Pipe Replacement	Y05	1,200,000		1,200,000	7,020	1,192,980	1%	This project relies on a permit from UPRR. The permit has been received and is in the process of going through Council for authorization. Once this is done, the project will be bid for construction this summer.
Stormwater Transporter and Camera Replacement	Y07		43,000	43,000	-	43,000	-	Gathering quotes for purchase.
36th Avenue Stormwater Improvements	Y08	\$ 105,000	\$ -	\$ 105,000	\$ -	\$ 105,000	-	Work on this project is scheduled for Fall 2015 through June 2016.
47th Avenue and Llewellyn Street	Y09	160,000		160,000	-	160,000	-	Work on this project is scheduled for Fall 2015 through June 2016.
55th Avenue and Monroe Street Stormwater Improvements	Y10	25,000		25,000	-	25,000	-	Work on this project is scheduled for Fall 2015 through June 2016.
Meek Street Pipe Installation	Y11		1,550,000	1,550,000	-	1,550,000	-	Work on this project is scheduled for Fall 2015 through June 2016.
Stormwater Vehicle Replacements	Y12	228,000	209,000	437,000	-	437,000	-	In various stages of purchasing.
Upgrade TV Van Computer			23,000	23,000	-	23,000	-	Gathering quotes for purchase.
<b>Total Stormwater Fund Capital Projects</b>		<b>\$ 1,718,000</b>	<b>\$ 2,829,000</b>	<b>\$ 4,547,000</b>	<b>\$ 7,020.35</b>	<b>\$ 4,539,980</b>	<b>1%</b>	

City of Milwaukie, Oregon  
 Quarterly Financial Report  
 Project Status Report  
 Through the fourth quarter ended June 30, 2015

**Project Status Report**

Biennium-to-Date through June 30, 2015

Project Number	FY15 Annual Budget	FY16 Annual Budget	Total BN Budget	FY15 YTD Actual	Variance	% of Budget	Project Status
<b>SDC Fund</b>							
Portland-Milwaukie Light Rail	\$ 20,000	\$ -	\$ 20,000	-	\$ 20,000	-	Project soon to be completed.
17th Avenue Multi-Use Trail - Streets	20,000	-	20,000	-	20,000	-	Currently under design and review with ODOT. Right-of-Way actions have begun to take place. All is planned to be wrapped up by December 2015, so that the project may be bid for construction February 2016.
17th Avenue Multi-Use Trail - Stormwater	100,000	-	100,000	16,432	83,568	16%	Currently under design and review with ODOT. Right-of-Way actions have begun to take place. All is planned to be wrapped up by December 2015, so that the project may be bid for construction February 2016.
Kellogg Multi-Use Bridge - Streets	200,000	-	200,000	18,951	181,049	9%	Bridge is in place. 100% plans for the landings are complete pending review through City's Planning Type I process. The goal is to have the landings constructed by September 12th, however, it is more likely that construction could take until the end of 2015.
McBrod Ave Water System Improvements - Water	90,000	-	90,000	-	90,000	-	Project funding moved to Monroe Street due to failed waterline.
<b>Total SDC Fund Capital Projects</b>	<b>\$ 430,000</b>	<b>\$ -</b>	<b>\$ 430,000</b>	<b>\$ 35,383.39</b>	<b>\$ 394,617</b>	<b>8%</b>	
<b>Total</b>	<b>\$ 10,929,000</b>	<b>\$ 5,650,000</b>	<b>\$ 16,579,000</b>	<b>\$ 5,717,737</b>	<b>\$ 13,617,610</b>		



# Attachment 2

Updated Projection with Additional Positions

City of Milwaukie

**Total of 8 Funds**  
(amounts in thousands)

	ACTUALS					Current Year	PROJECTED					
	FY10	FY11	FY12	FY13	FY14	Estimated	+ 1	+ 2	+ 3	+ 4	+ 5	
						FY15	FY16	FY17	FY18	FY19	FY20	
<b>RESOURCES</b>												
Beginning Fund Balances	\$ 12,694	\$ 12,622	\$ 13,615	\$ 14,398	\$ 13,576	\$ 15,239	\$ 18,348	\$ 13,001	\$ 12,721	\$ 12,660	\$ 12,254	25%
Revenues	37,121	40,315	30,963	36,412	33,483	41,863	39,752	39,845	40,514	42,271	44,140	75%
<b>Total Resources</b>	<b>\$49,815</b>	<b>\$52,937</b>	<b>\$44,578</b>	<b>\$50,810</b>	<b>\$47,059</b>	<b>\$57,102</b>	<b>\$58,100</b>	<b>\$52,846</b>	<b>\$53,235</b>	<b>\$54,931</b>	<b>\$56,394</b>	<b>100%</b>
<b>REQUIREMENTS</b>												
Expenditures	\$ 37,595	\$ 39,322	\$ 30,180	\$ 37,234	\$ 31,820	\$ 38,754	\$ 45,099	\$ 40,125	\$ 40,576	\$ 42,677	\$ 43,622	75%
Ending Fund Balances	12,220	13,615	14,398	13,576	15,239	18,348	13,001	12,721	12,660	12,254	12,772	25%
<b>Total Requirements</b>	<b>\$ 49,815</b>	<b>\$ 52,937</b>	<b>\$ 44,578</b>	<b>\$ 50,810</b>	<b>\$ 47,059</b>	<b>\$ 57,102</b>	<b>\$ 58,100</b>	<b>\$ 52,846</b>	<b>\$ 53,235</b>	<b>\$ 54,931</b>	<b>\$ 56,394</b>	<b>100%</b>

City of Milwaukee

Total of 8 Funds  
(amounts in thousands)

	ACTUALS					Current Year	PROJECTED					% of rev
	FY10	FY11	FY12	FY13	FY14	Estimated	+ 1	+ 2	+ 3	+ 4	+ 5	
						FY15	FY16	FY17	FY18	FY19	FY20	
<b>Resources</b>												
Beginning fund balance	\$ 12,694	\$ 12,622	\$ 13,615	\$ 14,398	\$ 13,576	\$ 15,239	\$ 18,348	\$ 13,001	\$ 12,721	\$ 12,660	\$ 12,254	
Taxes	6,623	6,164	6,429	6,564	7,019	7,584	7,858	8,087	8,323	8,560	8,809	20%
Fees and charges	12,114	12,677	12,317	15,359	15,557	17,077	18,233	19,392	20,562	21,815	23,208	48%
Intergovernmental	6,942	3,373	3,634	4,135	4,269	6,186	7,333	5,857	4,945	5,036	5,133	14%
Charges for services (internal)	4,012	882	639	-	-	-	-	-	-	-	-	0%
Debt proceeds	2,229	1,622	1,929	3,650	118	5,013	-	-	-	-	-	2%
Other	5,201	15,597	6,015	6,704	6,520	6,003	6,328	6,509	6,684	6,860	6,990	16%
Total revenues	37,121	40,315	30,963	36,412	33,483	41,863	39,752	39,845	40,514	42,271	44,140	100%
<b>Total Resources</b>	<b>\$ 49,815</b>	<b>\$ 52,937</b>	<b>\$ 44,578</b>	<b>\$ 50,810</b>	<b>\$ 47,059</b>	<b>\$ 57,102</b>	<b>\$ 58,100</b>	<b>\$ 52,846</b>	<b>\$ 53,235</b>	<b>\$ 54,931</b>	<b>\$ 56,394</b>	
<b>Requirements</b>												% of exp
Personnel services	\$ 12,363	\$ 12,640	\$ 13,010	\$ 13,082	\$ 13,023	\$ 13,357	\$ 15,371	\$ 15,899	\$ 16,739	\$ 17,328	\$ 17,890	39%
Materials & services	15,669	9,256	8,866	9,896	9,869	9,959	11,208	11,663	11,973	12,743	13,266	29%
Debt service	980	391	2,436	741	712	4,646	910	910	929	919	926	4%
Transfers to other funds	3,127	12,978	4,095	4,490	4,530	4,420	4,640	4,751	4,854	4,959	5,067	11%
Capital outlay	5,456	4,057	1,773	9,025	3,686	6,372	12,970	6,902	6,080	6,728	6,473	18%
Total expenditures	37,595	39,322	30,180	37,234	31,820	38,754	45,099	40,125	40,576	42,677	43,622	100%
Ending fund balance	12,220	13,615	14,398	13,576	15,239	18,348	13,001	12,721	12,660	12,254	12,772	
<b>Total Requirements</b>	<b>\$ 49,815</b>	<b>\$ 52,937</b>	<b>\$ 44,578</b>	<b>\$ 50,810</b>	<b>\$ 47,059</b>	<b>\$ 57,102</b>	<b>\$ 58,100</b>	<b>\$ 52,846</b>	<b>\$ 53,235</b>	<b>\$ 54,931</b>	<b>\$ 56,394</b>	

City of Milwaukee

Total of 8 Funds  
(amounts in thousands)

	ACTUALS					Current Year	PROJECTED					% of rev
	FY10	FY11	FY12	FY13	FY14	Estimated FY15	+ 1	+ 2	+ 3	+ 4	+ 5	
							FY16	FY17	FY18	FY19	FY20	
<b>Resources</b>												
Beginning fund balance	\$ 12,694	\$ 12,220	\$ 13,615	\$ 14,398	\$ 13,576	\$ 15,239	18,348	13,001	\$ 12,721	12,660	\$ 12,254	
Adjustment to audit balance	-	402	-	-	-	-	-	-	-	-	-	
<b>Taxes</b>												
Taxes - General	6,021	6,164	6,429	6,564	7,019	7,264	7,595	7,823	8,058	8,300	8,549	19%
Taxes - Bonded Debt	602	-	-	-	-	320	263	264	265	260	260	1%
	6,623	6,164	6,429	6,564	7,019	7,584	7,858	8,087	8,323	8,560	8,809	20%
<b>Fees and Charges</b>												
Fees - Water	2,212	2,112	2,283	2,739	3,075	3,629	3,810	4,159	4,398	4,651	4,918	10%
Fees - Wastewater	4,262	5,008	4,540	6,324	6,532	6,946	7,328	7,658	8,003	8,363	8,739	19%
Fees - Stormwater	1,693	1,747	1,834	1,971	2,206	2,572	2,935	3,349	3,802	4,334	4,941	9%
Fees - Streets maint. fee	598	620	609	612	617	622	622	628	634	640	646	2%
Fees and charges - SDCs	33	47	29	16	53	69	29	32	34	36	37	0%
Fees and charges - Other	499	582	444	1,219	635	672	868	786	805	824	843	2%
Franchise fees (external)	2,221	1,947	2,130	1,862	1,842	1,867	1,900	1,935	1,970	2,006	2,043	5%
Franchise fees (utility to st)	596	614	448	616	597	700	741	845	916	961	1,041	2%
	12,114	12,677	12,317	15,359	15,557	17,077	18,233	19,392	20,562	21,815	23,208	48%
<b>Intergovernmental</b>												
Intergov. - Library	889	938	1,037	1,337	1,425	1,525	1,578	1,625	1,674	1,724	1,776	4%
Intergov. - 911 Dispatch	-	102	100	99	-	-	-	-	-	-	-	0%
Intergov. - Streets, local gas tax	157	197	179	220	166	167	186	188	190	192	194	0%
Intergov. - Streets, state gas tax	863	1,018	1,110	1,117	1,172	1,184	1,200	1,204	1,208	1,212	1,216	3%
Intergov. - Other	5,033	1,118	1,208	1,362	1,506	3,310	4,369	2,840	1,873	1,908	1,947	7%
	6,942	3,373	3,634	4,135	4,269	6,186	7,333	5,857	4,945	5,036	5,133	14%
<b>Charges for services</b>												
Fines and forfeitures	4,012	882	639	-	-	-	-	-	-	-	-	0%
Interest	1,767	1,856	1,502	1,754	1,690	1,202	1,266	1,328	1,391	1,454	1,468	3%
Miscellaneous	165	216	60	72	64	87	89	91	93	95	97	0%
Debt proceeds	142	547	358	388	236	294	333	339	345	352	358	1%
Transfers from other funds	2,229	1,622	1,929	3,650	118	5,013	-	-	-	-	-	2%
	3,127	12,978	4,095	4,490	4,530	4,420	4,640	4,751	4,854	4,959	5,067	12%
<b>Total revenues</b>	37,121	40,315	30,963	36,412	33,483	41,863	39,752	39,845	40,514	42,271	44,140	100%
<b>Total Resources</b>	\$ 49,815	\$ 52,937	\$ 44,578	\$ 50,810	\$ 47,059	\$ 57,102	\$ 58,100	\$ 52,846	\$ 53,235	54,931	\$ 56,394	
<b>Requirements</b>												% of exp
Personnel services	\$ 12,363	\$ 12,640	\$ 13,010	\$ 13,082	\$ 13,023	\$ 13,357	15,371	15,899	16,739	17,328	17,890	39%
Materials & services (w/o chgs)	9,282	9,256	8,866	9,896	9,869	\$9,959	11,208	11,663	11,973	12,743	13,266	28%
Materials & services (int chgs)	6,387	-	-	-	-	-	-	-	-	-	-	0%
Debt service	980	391	2,436	741	712	4,646	910	910	929	919	926	4%
Transfers to other funds	3,127	12,978	4,095	4,490	4,530	4,420	4,640	4,751	4,854	4,959	5,067	11%
Capital outlay	5,456	4,057	1,773	9,025	3,686	6,372	12,970	6,902	6,080	6,728	6,473	18%
<b>Total expenditures</b>	37,595	39,322	30,180	37,234	31,820	38,754	45,099	40,125	40,576	42,677	43,622	100%
<b>Ending fund balance</b>												
Policy requirements	6,017	4,484	4,119	4,457	3,838	4,590	5,698	5,897	6,142	6,477	6,753	
Reserves for debt service	382	391	373	436	611	598	412	408	428	424	428	
Reserves for vehicle replacement	1,096	1,032	1,050	1,187	1,245	809	846	1,034	1,200	1,350	1,500	
Reserves for capital	2,262	2,219	1,960	2,133	1,893	1,927	1,565	1,597	1,631	1,667	1,704	
Reserves for utilities	428	2,314	2,956	2,751	3,747	5,673	1,692	1,805	2,400	2,652	3,875	
Reserves for other	166	166	166	141	168	153	141	141	141	141	141	
Over (under) policy/reserves	1,869	3,009	3,774	2,471	3,737	4,598	2,647	1,839	718	(457)	(1,629)	
<b>Total ending fund balance</b>	12,220	13,615	14,398	13,576	15,239	18,348	13,001	12,721	12,660	12,254	12,772	
<b>Total Requirements</b>	\$ 49,815	\$ 52,937	\$ 44,578	\$ 50,810	\$ 47,059	\$ 57,102	\$ 58,100	\$ 52,846	\$ 53,235	54,931	\$ 56,394	

City of Milwaukie

General Fund  
(amounts in thousands)

	ACTUALS					Current Year	PROJECTED					
	FY10	FY11	FY12	FY13	FY14	Estimated FY15	+ 1	+ 2	+ 3	+ 4	+ 5	
							FY16	FY17	FY18	FY19	FY20	
<b>Resources</b>												
Beginning fund balance	\$ 4,862	\$ 5,864	\$ 6,485	\$ 5,782	\$ 5,444	\$ 6,039	\$ 5,721	\$ 4,936	\$ 4,666	\$ 3,770	\$ 2,786	
Adjustment to audit balance	426	278	-	-	-	-	-	-	-	-	-	
Charges for services	4,012	882	639	-	-	-	-	-	-	-	-	
Fines - Traffic and Court	1,049	931	1,047	986	881	782	790	798	806	814	822	1.00%
Fines - Photo Radar	693	439	358	702	667	287	340	393	447	501	506	1.00%
Fines - Training and Comm Safety	-	82	38	5	3	38	38	38	38	38	38	1.00%
Fines - Other	25	404	-	-	79	35	35	35	35	35	35	1.00%
Fees and charges	323	303	-	864	414	436	445	454	463	472	481	2.00%
Interest	88	92	59	71	64	87	89	91	93	95	97	2.00%
Miscellaneous	66	288	34	120	91	141	144	147	150	153	156	2.00%
Taxes	6,021	6,164	5,387	5,628	6,008	6,322	6,653	7,289	7,131	7,327	7,547	Schedule
Franchise fees (external)	1,838	1,635	1,806	1,547	1,537	1,552	1,583	1,615	1,647	1,680	1,714	2.00%
Intergovernmental - Library	889	938	-	-	-	-	-	-	-	-	-	
Intergovernmental - 911 Dispatch	-	102	100	99	-	-	-	-	-	-	-	
Intergovernmental & Grants	4,544	1,055	1,203	1,347	1,274	2,113	1,714	1,748	1,783	1,819	1,855	2.00%
Debt proceeds	-	-	-	3,650	63	5,013	-	-	-	-	-	0.00%
Transfers from other funds	2,429	10,613	3,898	4,490	4,530	4,420	4,640	4,751	4,854	4,959	5,067	2.00%
Total revenues	22,403	23,928	14,569	19,509	15,611	21,226	16,471	17,359	17,447	17,893	18,318	
<b>Total Resources</b>	\$ 27,265	\$ 30,070	\$ 21,054	\$ 25,291	\$ 21,055	\$ 27,265	\$ 22,192	\$ 22,295	\$ 22,113	\$ 21,663	\$ 21,104	
<b>Requirements</b>												
Personnel services	\$ 10,562	\$ 10,794	\$ 9,737	\$ 9,684	\$ 9,599	\$ 9,830	\$ 11,212	11,596	\$ 12,205	\$ 12,626	\$ 13,038	Schedule
Materials & services (w/o chgs)	4,200	4,492	4,247	3,902	3,871	3,713	4,394	4,590	4,675	4,792	4,912	3.00%
Materials & services (int chgs)	4,622	-	-	-	-	-	-	-	-	-	-	0.00%
Debt service	382	391	373	436	611	4,236	412	408	428	424	428	Schedule
Transfers to other funds	619	7,235	197	-	-	-	-	-	-	-	-	0.00%
Capital outlay	1,016	673	718	5,825	935	3,765	1,238	1,035	1,035	1,035	1,035	Estimated
Total expenditures	21,401	23,585	15,272	19,847	15,016	21,544	17,256	17,629	18,343	18,877	19,413	
Ending fund balance												
Policy requirement (25%)	3,690	2,788	2,450	2,413	1,887	2,571	3,442	3,608	3,792	3,926	4,062	
Reserves vehicle replacement	-	1,032	1,050	987	845	209	46	34	-	-	-	
Reserves debt service	382	391	373	436	611	598	412	408	428	424	428	
Reserves forfeiture	-	-	-	-	27	12	-	-	-	-	-	
Over (under) Policy	1,792	2,274	1,909	1,608	2,669	2,331	1,036	616	(450)	(1,564)	(2,799)	
Total ending fund balance	5,864	6,485	5,782	5,444	6,039	5,721	4,936	4,666	3,770	2,786	1,691	
<b>Total Requirements</b>	\$ 27,265	\$ 30,070	\$ 21,054	\$ 25,291	\$ 21,055	\$ 27,265	\$ 22,192	\$ 22,295	\$ 22,113	\$ 21,663	\$ 21,104	

**General Fund**  
(amounts in thousands)

	ACTUALS					Current Year	PROJECTED				
	FY10	FY11	FY12	FY13	FY14	Estimated	+ 1	+ 2	+ 3	+ 4	+ 5
						FY15	FY16	FY17	FY18	FY19	FY20
Library Services	\$ 2,246	\$ 1,450	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
City Council	50	44	45	43	77	66	82	84	85	87	89
City Manager	584	374	621	597	749	673	807	891	860	887	914
Community Development	1,582	1,085	1,204	6,922	1,934	3,207	719	662	688	707	726
Public Works Administration	-	-	-	-	-	466	787	772	821	850	876
Engineering	799	539	568	502	465	490	598	620	660	686	707
Facilities Management	1,396	1,090	1,107	912	898	1,250	1,230	1,254	1,289	1,297	1,325
Finance	527	706	621	676	779	820	1,039	968	1,012	1,044	1,075
Fleet Services	1,667	1,023	670	679	777	1,054	1,092	1,116	1,146	1,167	1,189
Fleet Services Reserve	393	2,231	-	-	-	-	-	-	-	-	-
Human Resources	285	327	322	228	260	279	322	326	340	351	361
Information Systems & Tech	886	1,098	1,228	1,101	1,198	1,050	1,370	1,452	1,510	1,556	1,601
Municipal Court	157	360	371	337	347	338	386	392	408	422	435
Planning	802	537	575	517	449	499	743	762	800	824	848
Community Services	903	602	599	-	-	-	-	-	-	-	-
Code Enforcement	238	175	162	181	159	179	175	176	186	192	198
Public Access Studio	70	84	81	57	20	78	97	96	97	98	100
Records and Info Mgmt	639	389	371	365	395	384	448	490	482	498	513
Nondepartmental	100	5,442	750	634	861	4,664	768	773	799	825	839
Police Administration	454	447	469	478	435	537	587	600	629	649	669
Police Field Services	6,602	4,800	5,178	5,329	4,987	5,213	5,640	5,817	6,123	6,333	6,532
Police Support Services	414	289	330	289	226	297	366	380	406	404	417
City Attorney	300	-	-	-	-	-	-	-	-	-	-
Photocopiers	64	-	-	-	-	-	-	-	-	-	-
Pension Debt Service Fund	241	267	-	-	-	-	-	-	-	-	-
Knutson Pioneer Cemetary Fund	2	36	-	-	-	-	-	-	-	-	-
Library Endowment Fund	-	166	-	-	-	-	-	-	-	-	-
Forfeiture Fund	-	23	-	-	-	-	-	-	-	-	-
	<b>\$ 21,401</b>	<b>\$ 23,584</b>	<b>\$ 15,272</b>	<b>\$ 19,847</b>	<b>\$ 15,016</b>	<b>\$ 21,544</b>	<b>\$ 17,256</b>	<b>\$ 17,629</b>	<b>\$ 18,343</b>	<b>\$ 18,877</b>	<b>\$ 19,413</b>

**General Fund**  
(amounts in thousands)

	ACTUALS					Current Year	PROJECTED					
	FY10	FY11	FY12	FY13	FY14	Estimated FY15	+ 1	+ 2	+ 3	+ 4	+ 5	
							FY16	FY17	FY18	FY19	FY20	
<b>Personnel Services</b>												
Library Services	\$ 1,193	\$ 1,273	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
City Council	17	17	17	17	17	17	17	17	17	17	17	17
City Manager	257	183	394	515	524	504	635	685	679	701	723	723
Community Development	987	987	888	1,175	1,034	485	479	455	479	495	511	511
Public Works Administration	-	-	-	-	-	408	625	677	725	752	776	776
Engineering	537	510	532	483	456	473	575	596	636	661	682	682
Facilities Management	203	211	198	204	212	219	238	239	251	260	268	268
Finance	316	400	445	497	626	707	789	814	854	882	909	909
Fleet Services	455	430	232	270	272	272	295	297	316	327	338	338
Fleet Services Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Human Resources	202	210	218	201	226	230	256	258	271	280	288	288
Information Systems & Tech	427	462	432	330	374	277	432	450	486	509	530	530
Municipal Court	-	261	263	270	249	235	278	281	295	306	316	316
Planning	462	495	503	430	421	462	512	525	557	575	593	593
Community Services	306	324	238	-	-	-	-	-	-	-	-	-
Code Enforcement	142	154	140	141	121	118	141	141	150	155	160	160
Public Access Studio	-	-	-	-	-	-	-	-	-	-	-	-
Records and Info Mgmt	538	317	298	258	328	315	368	408	398	412	425	425
Nondepartmental	-	-	-	-	-	-	-	-	-	-	-	-
Police Administration	309	436	462	468	422	526	566	578	607	626	646	646
Police Field Services	3,931	3,836	4,149	4,137	4,092	4,286	4,644	4,799	5,082	5,268	5,443	5,443
Police Support Services	280	288	328	288	225	296	362	376	402	400	413	413
City Attorney	-	-	-	-	-	-	-	-	-	-	-	-
Photocopiers	-	-	-	-	-	-	-	-	-	-	-	-
Pension Debt Service Fund	-	-	-	-	-	-	-	-	-	-	-	-
Knutson Pioneer Cemetary Fund	-	-	-	-	-	-	-	-	-	-	-	-
Library Endowment Fund	-	-	-	-	-	-	-	-	-	-	-	-
Projected Vacancies	-	-	-	-	-	-	-	-	-	-	-	-
	10,562	10,794	9,737	9,684	9,599	9,830	11,212	11,596	12,205	12,626	13,038	13,038
<b>Mat'l &amp; Serv (w/o Internal Charges)</b>												
Library Services	151	142	-	-	-	-	-	-	-	-	-	-
City Council	23	27	28	26	60	49	65	67	68	70	72	72
City Manager	318	191	227	82	225	169	172	206	181	186	191	191
Community Development	218	98	316	229	284	125	104	107	109	112	115	115
Public Works Administration	-	-	-	-	-	27	68	70	71	73	75	75
Engineering	23	29	36	19	9	17	23	24	24	25	25	25
Facilities Management	628	700	671	649	635	663	731	749	768	787	807	807
Finance	169	306	176	170	152	113	150	154	158	162	166	166
Fleet Services	541	593	388	409	375	297	409	419	430	440	451	451
Fleet Services Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Human Resources	53	117	104	27	34	49	66	68	69	71	73	73
Information Systems & Tech	375	529	535	700	715	606	815	892	914	937	961	961
Municipal Court	148	99	108	67	84	103	108	111	113	116	119	119
Planning	39	42	72	87	28	37	231	237	243	249	255	255
Community Services	201	139	213	-	-	-	-	-	-	-	-	-
Code Enforcement	5	21	22	33	31	61	34	35	36	37	38	38
Public Access Studio	61	84	81	57	20	36	45	46	47	48	50	50
Records and Info Mgmt	67	72	73	107	67	69	80	82	84	86	88	88
Nondepartmental	20	319	238	256	301	444	372	381	391	401	411	411
Police Administration	13	11	7	10	13	11	21	22	22	23	23	23
Police Field Services	780	964	950	973	837	836	896	918	941	965	989	989
Police Support Services	1	1	2	1	1	1	4	4	4	4	4	4
City Attorney	300	-	-	-	-	-	-	-	-	-	-	-
Photocopiers	64	-	-	-	-	-	-	-	-	-	-	-
Pension Debt Service Fund	-	-	-	-	-	-	-	-	-	-	-	-
Knutson Pioneer Cemetary Fund	2	-	-	-	-	-	-	-	-	-	-	-
Library Endowment Fund	-	-	-	-	-	-	-	-	-	-	-	-
Forfeiture Fund	-	8	-	-	-	-	-	-	-	-	-	-
	4,200	4,492	4,247	3,902	3,871	3,713	4,394	4,590	4,675	4,792	4,912	4,912

**General Fund**  
(amounts in thousands)

	ACTUALS					Current Year	PROJECTED				
	FY10	FY11	FY12	FY13	FY14	Estimated FY15	+ 1	+ 2	+ 3	+ 4	+ 5
							FY16	FY17	FY18	FY19	FY20
<b>Mat'l &amp; Serv (Internal Charges only)</b>											
Library Services	867	-	-	-	-	-	-	-	-	-	-
City Council	10	-	-	-	-	-	-	-	-	-	-
City Manager	9	-	-	-	-	-	-	-	-	-	-
Community Development	352	-	-	-	-	-	-	-	-	-	-
Public Works Administration	-	-	-	-	-	-	-	-	-	-	-
Engineering	215	-	-	-	-	-	-	-	-	-	-
Facilities Management	89	-	-	-	-	-	-	-	-	-	-
Finance	42	-	-	-	-	-	-	-	-	-	-
Fleet Services	415	-	-	-	-	-	-	-	-	-	-
Fleet Services Reserve	-	-	-	-	-	-	-	-	-	-	-
Human Resources	30	-	-	-	-	-	-	-	-	-	-
Information Systems & Tech	49	-	-	-	-	-	-	-	-	-	-
Municipal Court	9	-	-	-	-	-	-	-	-	-	-
Planning	178	-	-	-	-	-	-	-	-	-	-
Community Services	126	-	-	-	-	-	-	-	-	-	-
Code Enforcement	91	-	-	-	-	-	-	-	-	-	-
Public Access Studio	-	-	-	-	-	-	-	-	-	-	-
Records and Info Mgmt	34	-	-	-	-	-	-	-	-	-	-
Nondepartmental	-	-	-	-	-	-	-	-	-	-	-
Police Administration	130	-	-	-	-	-	-	-	-	-	-
Police Field Services	1,843	-	-	-	-	-	-	-	-	-	-
Police Support Services	133	-	-	-	-	-	-	-	-	-	-
City Attorney	-	-	-	-	-	-	-	-	-	-	-
Photocopiers	-	-	-	-	-	-	-	-	-	-	-
Pension Debt Service Fund	-	-	-	-	-	-	-	-	-	-	-
Knutson Pioneer Cemetary Fund	-	-	-	-	-	-	-	-	-	-	-
Library Endowment Fund	-	-	-	-	-	-	-	-	-	-	-
Forfeiture Fund	-	-	-	-	-	-	-	-	-	-	-
	4,622	-	-	-	-	-	-	-	-	-	-
<b>Debt Service</b>											
Library Services	35	35	-	-	-	-	-	-	-	-	-
City Council	-	-	-	-	-	-	-	-	-	-	-
City Manager	-	-	-	-	-	-	-	-	-	-	-
Community Development	-	-	-	-	-	-	-	-	-	-	-
Public Works Administration	-	-	-	-	-	-	-	-	-	-	-
Engineering	-	-	-	-	-	-	-	-	-	-	-
Facilities Management	58	58	58	58	51	16	16	16	20	-	-
Finance	-	-	-	-	-	-	-	-	-	-	-
Fleet Services	-	-	-	-	-	-	-	-	-	-	-
Fleet Services Reserve	-	-	-	-	-	-	-	-	-	-	-
Human Resources	-	-	-	-	-	-	-	-	-	-	-
Information Systems & Tech	-	-	-	-	-	-	-	-	-	-	-
Municipal Court	-	-	-	-	-	-	-	-	-	-	-
Planning	-	-	-	-	-	-	-	-	-	-	-
Community Services	-	-	-	-	-	-	-	-	-	-	-
Code Enforcement	-	-	-	-	-	-	-	-	-	-	-
Public Access Studio	-	-	-	-	-	-	-	-	-	-	-
Records and Info Mgmt	-	-	-	-	-	-	-	-	-	-	-
Nondepartmental	48	48	315	378	560	4,220	396	392	408	424	428
Police Administration	-	-	-	-	-	-	-	-	-	-	-
Police Field Services	-	-	-	-	-	-	-	-	-	-	-
Police Support Services	-	-	-	-	-	-	-	-	-	-	-
City Attorney	-	-	-	-	-	-	-	-	-	-	-
Photocopiers	-	-	-	-	-	-	-	-	-	-	-
Pension Debt Service Fund	241	250	-	-	-	-	-	-	-	-	-
Knutson Pioneer Cemetary Fund	-	-	-	-	-	-	-	-	-	-	-
Library Endowment Fund	-	-	-	-	-	-	-	-	-	-	-
Forfeiture Fund	-	-	-	-	-	-	-	-	-	-	-
	382	391	373	436	611	4,236	412	408	428	424	428

**General Fund**  
(amounts in thousands)

	ACTUALS					Current Year	PROJECTED				
	FY10	FY11	FY12	FY13	FY14	Estimated FY15	+ 1	+ 2	+ 3	+ 4	+ 5
							FY16	FY17	FY18	FY19	FY20
<b>Transfers</b>											
Library Services	-	-	-	-	-	-	-	-	-	-	-
City Council	-	-	-	-	-	-	-	-	-	-	-
City Manager	-	-	-	-	-	-	-	-	-	-	-
Community Development	25	-	-	-	-	-	-	-	-	-	-
Public Works Administration	-	-	-	-	-	-	-	-	-	-	-
Engineering	-	-	-	-	-	-	-	-	-	-	-
Facilities Management	183	-	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-	-	-
Fleet Services	256	-	-	-	-	-	-	-	-	-	-
Fleet Services Reserve	-	1,926	-	-	-	-	-	-	-	-	-
Human Resources	-	-	-	-	-	-	-	-	-	-	-
Information Systems & Tech	-	-	-	-	-	-	-	-	-	-	-
Municipal Court	-	-	-	-	-	-	-	-	-	-	-
Planning	123	-	-	-	-	-	-	-	-	-	-
Community Services	-	-	-	-	-	-	-	-	-	-	-
Code Enforcement	-	-	-	-	-	-	-	-	-	-	-
Public Access Studio	-	-	-	-	-	-	-	-	-	-	-
Records and Info Mgmt	-	-	-	-	-	-	-	-	-	-	-
Nondepartmental	32	5,075	197	-	-	-	-	-	-	-	-
Police Administration	-	-	-	-	-	-	-	-	-	-	-
Police Field Services	-	-	-	-	-	-	-	-	-	-	-
Police Support Services	-	-	-	-	-	-	-	-	-	-	-
City Attorney	-	-	-	-	-	-	-	-	-	-	-
Photocopiers	-	-	-	-	-	-	-	-	-	-	-
Pension Debt Service Fund	-	17	-	-	-	-	-	-	-	-	-
Knutson Pioneer Cemetary Fund	-	36	-	-	-	-	-	-	-	-	-
Library Endowment Fund	-	166	-	-	-	-	-	-	-	-	-
Forfeiture Fund	-	15	-	-	-	-	-	-	-	-	-
	619	7,235	197	-	-	-	-	-	-	-	-
<b>Capital Outlay</b>											
Library Services	-	-	-	-	-	-	-	-	-	-	-
City Council	-	-	-	-	-	-	-	-	-	-	-
City Manager	-	-	-	-	-	-	-	-	-	-	-
Community Development	-	-	-	5,518	616	2,597	136	100	100	100	100
Public Works Administration	-	-	-	-	-	31	94	25	25	25	25
Engineering	24	-	-	-	-	-	-	-	-	-	-
Facilities Management	235	121	180	1	-	352	245	250	250	250	250
Finance	-	-	-	9	1	-	100	-	-	-	-
Fleet Services	-	-	50	-	130	485	388	400	400	400	400
Fleet Services Reserve	393	305	-	-	-	-	-	-	-	-	-
Human Resources	-	-	-	-	-	-	-	-	-	-	-
Information Systems & Tech	35	107	261	71	109	167	123	110	110	110	110
Municipal Court	-	-	-	-	14	-	-	-	-	-	-
Planning	-	-	-	-	-	-	-	-	-	-	-
Community Services	270	139	148	-	-	-	-	-	-	-	-
Code Enforcement	-	-	-	7	7	-	-	-	-	-	-
Public Access Studio	9	-	-	-	-	42	52	50	50	50	50
Records and Info Mgmt	-	-	-	-	-	-	-	-	-	-	-
Nondepartmental	-	-	-	-	-	-	-	-	-	-	-
Police Administration	2	-	-	-	-	-	-	-	-	-	-
Police Field Services	48	-	79	219	58	91	100	100	100	100	100
Police Support Services	-	-	-	-	-	-	-	-	-	-	-
City Attorney	-	-	-	-	-	-	-	-	-	-	-
Photocopiers	-	-	-	-	-	-	-	-	-	-	-
Pension Debt Service Fund	-	-	-	-	-	-	-	-	-	-	-
Knutson Pioneer Cemetary Fund	-	-	-	-	-	-	-	-	-	-	-
Library Endowment Fund	-	-	-	-	-	-	-	-	-	-	-
Forfeiture Fund	-	-	-	-	-	-	-	-	-	-	-
	1,016	672	718	5,825	935	3,765	1,238	1,035	1,035	1,035	1,035
	\$ 21,401	\$ 23,584	\$ 15,272	\$ 19,847	\$ 15,016	\$ 21,544	\$ 17,256	\$ 17,629	\$ 18,343	\$ 18,877	\$ 19,413

**City of Milwaukie**

**Debt Service Fund**  
(amounts in thousands)

	ACTUALS					Current Year	+ 1		+ 2	+ 3	+ 4	+ 5	
	FY10	FY11	FY12	FY13	FY14	Estimated	PROJECTED						
							FY15	FY16	FY17	FY18	FY19	FY20	
<b>Resources</b>													
Beginning fund balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ 100		\$ 100	\$ 100	\$ 100	
Taxes	-	-	-	-	-	320	263	264		265	260	260	Scheduled
Intergovernmental	-	-	-	-	-	85	85	88		86	85	88	Scheduled
Total revenues	-	-	-	-	-	405	348	352		351	345	348	
<b>Total Resources</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 405	\$ 448	\$ 452		\$ 451	\$ 445	\$ 448	
<b>Requirements</b>													
Debt service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 305	\$ 348	\$ 352		\$ 351	\$ 345	\$ 348	Scheduled
Total expenditures	-	-	-	-	-	305	348	352		351	345	348	
Ending fund balance													
Over (under) policy/reserves	-	-	-	-	-	100	100	100		100	100	100	
Total ending fund balance	-	-	-	-	-	100	100	100		100	100	100	
<b>Total Requirements</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 405	\$ 448	\$ 452		\$ 451	\$ 445	\$ 448	

City of Milwaukie

Building Inspections Fund

(amounts in thousands)

	ACTUALS					Current Year	PROJECTED					
	FY10	FY11	FY12	FY13	FY14	Estimated FY15	+ 1	+ 2	+ 3	+ 4	+ 5	
							FY16	FY17	FY18	FY19	FY20	
<b>Resources</b>												
Beginning fund balance	\$ 195	\$ 94	\$ 96	\$ 284	\$ 244	\$ 170	\$ 137	\$ 146	\$ 159	\$ 141	\$ 147	
Fees and charges	164	236	426	249	212	226	313	322	332	342	352	3.00%
Interest	1	1	-	-	-	-	-	-	-	-	-	0.00%
Miscellaneous	-	(30)	1	-	1	2	3	3	3	3	3	2.00%
Intergovernmental	2	2	1	1	-	-	-	-	-	-	-	0.00%
Total revenues	167	209	428	250	213	228	316	325	335	345	355	
<b>Total Resources</b>	<b>\$ 362</b>	<b>\$ 303</b>	<b>\$ 524</b>	<b>\$ 534</b>	<b>\$ 457</b>	<b>\$ 398</b>	<b>\$ 453</b>	<b>\$ 471</b>	<b>\$ 494</b>	<b>\$ 486</b>	<b>\$ 502</b>	
<b>Requirements</b>												
Personnel services	\$ 189	\$ 175	\$ 201	\$ 210	\$ 207	\$ 194	\$ 245	\$ 248	\$ 261	\$ 271	\$ 280	PS Spreadsheet
Materials & services (w/o chgs)	26	6	9	10	10	17	12	12	12	12	12	3.00%
Materials & services (int chgs)	39	-	-	-	-	-	-	-	-	-	-	2.00%
Transfers to other funds	14	26	30	70	70	50	50	52	54	56	58	3.00%
Capital outlay	-	-	-	-	-	-	-	-	26	-	-	Estimated
Total expenditures	268	207	240	290	287	261	307	312	353	339	350	
Ending fund balance												
Policy requirement (50%)	127	91	105	110	109	110	130	130	140	140	150	
Over (under) policy/reserves	(33)	5	179	134	61	27	16	29	1	7	2	
Total ending fund balance	94	96	284	244	170	137	146	159	141	147	152	
<b>Total Requirements</b>	<b>\$ 362</b>	<b>\$ 303</b>	<b>\$ 524</b>	<b>\$ 534</b>	<b>\$ 457</b>	<b>\$ 398</b>	<b>\$ 453</b>	<b>\$ 471</b>	<b>\$ 494</b>	<b>\$ 486</b>	<b>\$ 502</b>	

City of Milwaukee

Library Fund  
(amounts in thousands)

	ACTUALS					Current Year	+ 1	+ 2	+ 3	+ 4	+ 5	
	FY10	FY11	FY12	FY13	FY14	Estimated	PROJECTED					
						FY15	FY16	FY17	FY18	FY19	FY20	
<b>Resources</b>												
Beginning fund balance	\$ 1,155	\$ 866	\$ -	\$ 557	\$ 381	\$ 551	\$ 738	\$ 862	\$ 450	\$ 451	\$ 462	
Intergovernmental												
Library District dedicated levy	889	938	1,037	1,337	1,425	1,525	1,578	1,625	1,674	1,724	1,776	3.00%
One-time capital from County	-	-	-	-	-	-	-	1,000	-	-	-	0.00%
Ready to Read grant from State	5	4	4	4	4	6	4	4	4	4	4	2.00%
Fines - Library and other	25	59	59	61	60	60	63	64	65	66	67	2.00%
Interest	-	-	1	1	-	-	-	-	-	-	-	2.00%
Miscellaneous	-	-	2	7	37	14	10	10	10	11	11	2.00%
Allocation of general property taxes	1,038	997	1,042	936	1,011	942	942	534	927	973	1,002	Schedule - 3% inc.
Total revenues	1,957	1,998	2,145	2,346	2,537	2,547	2,597	3,237	2,681	2,778	2,860	
<b>Total Resources</b>	<b>\$ 3,112</b>	<b>\$ 2,864</b>	<b>\$ 2,145</b>	<b>\$ 2,903</b>	<b>\$ 2,918</b>	<b>\$ 3,098</b>	<b>\$ 3,335</b>	<b>\$ 4,099</b>	<b>\$ 3,130</b>	<b>\$ 3,229</b>	<b>\$ 3,323</b>	
<b>Requirements</b>												
Personnel services	\$ 1,193	\$ 1,273	\$ 1,366	\$ 1,430	\$ 1,471	\$ 1,472	\$ 1,606	\$ 1,661	\$ 1,754	\$ 1,814	\$ 1,869	PS Spreadsheet
Materials & services (w/o chgs)	151	142	165	187	196	178	187	278	193	198	204	3.00%
Materials & services (int chgs)	867	-	-	-	-	-	-	-	-	-	-	3.00%
Debt service	35	35	35	195	-	-	-	-	-	-	-	Scheduled
Transfers to other funds	-	1,414	22	710	700	700	680	711	732	754	777	3.00%
Capital outlay	-	-	-	-	-	10	-	1,000	-	-	-	Estimated
Total expenditures	2,246	2,864	1,588	2,522	2,367	2,360	2,473	3,650	2,679	2,767	2,850	
Ending fund balance												
Policy requirement (17%)	210	75	94	134	142	140	164	189	190	201	211	
Reserve for endowment	166	166	166	141	141	141	141	141	141	141	141	
Over (under) policy/reserves	490	(241)	297	106	268	457	557	120	120	120	120	
Total ending fund balance	866	-	557	381	551	738	862	450	451	462	472	
<b>Total Requirements</b>	<b>\$ 3,112</b>	<b>\$ 2,864</b>	<b>\$ 2,145</b>	<b>\$ 2,903</b>	<b>\$ 2,918</b>	<b>\$ 3,098</b>	<b>\$ 3,335</b>	<b>\$ 4,099</b>	<b>\$ 3,130</b>	<b>\$ 3,229</b>	<b>\$ 3,323</b>	

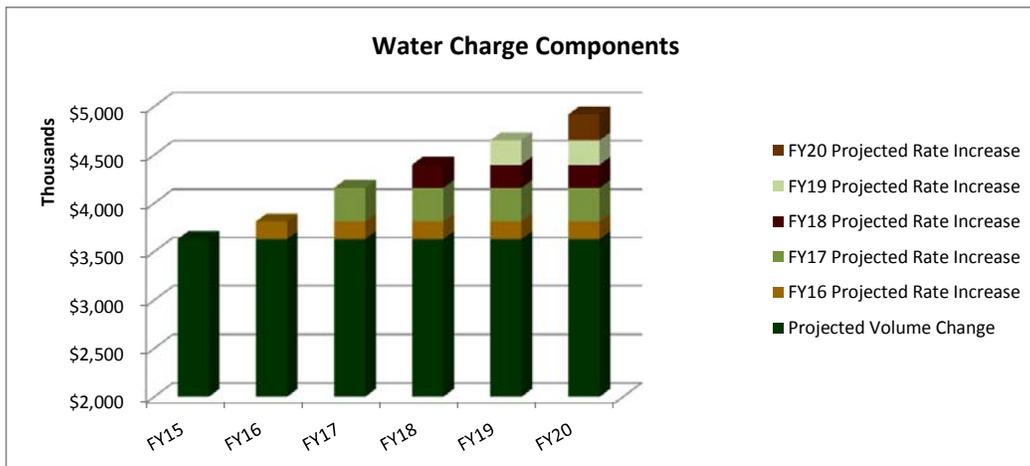
Through FY 2011, the Library activity was budgeted as a Department under the General Fund. When the County Library District levy passed, it dedicated revenues for Library operations, this activity is now budgeted here in its own Library Fund. Prior year activity is shown here for information and comparative purposes only.

City of Milwaukee

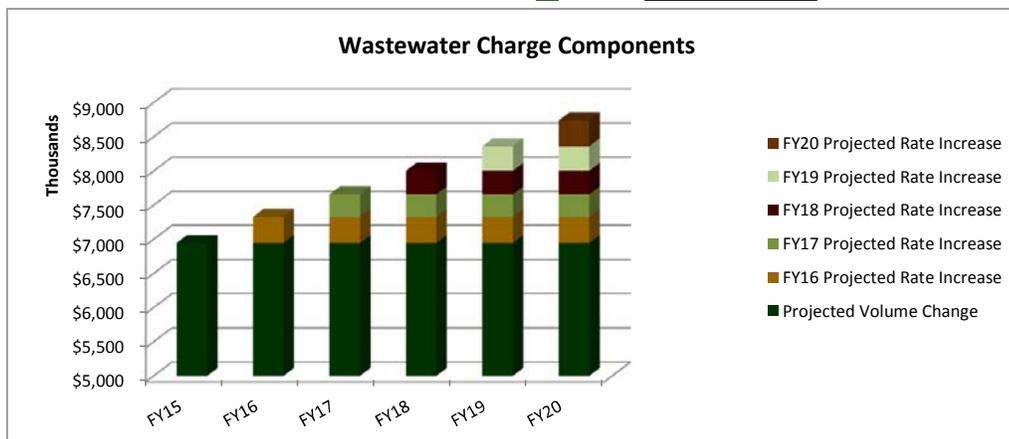
Transportation Fund  
(amounts in thousands)

	ACTUALS					Current Year	PROJECTED					
	FY10	FY11	FY12	FY13	FY14	Estimated FY15	+ 1	+ 2	+ 3	+ 4	+ 5	
							FY16	FY17	FY18	FY19	FY20	
<b>Resources</b>												
Beginning fund balance	\$ 840	\$ 856	\$ 1,321	\$ 1,739	\$ 1,323	\$ 1,459	\$ 2,463	\$ 1,798	\$ 1,885	\$ 1,917	\$ 1,910	
Adjustment to audit balance	-	72	-	-	-	-	-	-	-	-	-	
Dedicated revenues												
Street/surface maint program:												
Fees (street maint fee)	598	620	609	612	617	622	622	628	634	640	646	1.00%
Franchise fees (1.5% tax)	383	312	324	315	305	315	317	320	323	326	329	1.00%
Intergov'l (local gas tax)	157	197	179	220	166	167	186	188	190	192	194	1.00%
	1,138	1,129	1,112	1,147	1,088	1,104	1,125	1,136	1,147	1,158	1,169	
State gas tax	863	1,018	1,110	1,117	1,172	1,184	1,200	1,204	1,208	1,212	1,216	0.30%
Franchise fees (from utilities)	596	614	448	616	597	700	741	845	916	961	1,041	Calculated
Other revenues:												
Fees - other miscellaneous	12	43	18	106	9	10	10	10	10	10	10	3.00%
Interest	13	6	-	-	-	-	-	-	-	-	-	0.00%
FILOC	-	-	-	74	8	-	100	-	-	-	-	3.00%
Intergovernmental - grants	93	-	-	10	112	1,106	2,566	-	-	-	-	1.00%
Intergovernmental - other	82	61	-	-	116	-	-	-	-	-	-	1.00%
Transfers from other funds	81	1,321	-	-	-	-	-	-	-	-	-	0.00%
Total revenues	2,878	4,192	2,688	3,070	3,102	4,104	5,742	3,195	3,281	3,341	3,436	
<b>Total Resources</b>	\$ 3,718	\$ 5,120	\$ 4,009	\$ 4,809	\$ 4,425	\$ 5,563	\$ 8,205	\$ 4,993	\$ 5,166	\$ 5,259	\$ 5,346	
<b>Requirements</b>												
Personnel services	\$ 371	\$ 405	\$ 399	\$ 418	\$ 365	\$ 389	\$ 486	\$ 505	\$ 538	\$ 560	\$ 579	PS Spreadsheet
Materials & services (base)	134	186	164	136	105	108	228	234	240	246	252	2.50%
M&S (street lights costs)	319	319	319	319	244	251	220	231	243	255	268	5.00%
M&S (internal service charges)	435	-	-	-	-	-	-	-	-	-	-	
Debt service	-	-	-	-	-	-	14	14	14	14	14	14 Amort. Table
Transfers to other funds	442	2,281	1,008	1,010	1,040	965	970	989	1,009	1,029	1,050	2.00%
Capital outlay												
Street/surface maintenance	801	521	336	1,394	909	511	1,271	1,065	1,065	1,065	1,065	Per CIP
State gas tax capital projects	112	87	44	209	303	876	3,080	-	-	-	-	Per CIP
Other capital projects (grant funded)	248	-	-	-	-	-	-	-	-	-	-	Per CIP
Additions (vehicles & equip)	-	-	-	-	-	-	138	70	140	180	80	Estimated
Total expenditures	2,862	3,799	2,270	3,486	2,966	3,100	6,407	3,108	3,249	3,349	3,308	
Ending fund balance												
Policy requirement (17%)	210	150	150	150	120	130	160	160	170	180	190	
Reserves for vehicle replacement	153	-	-	50	100	150	200	250	300	350	400	
Reserves for capital	200	200	200	500	500	500	500	500	500	500	500	
Over (under) policy/reserves	446	971	1,389	623	739	1,683	938	975	947	880	948	
Total ending fund balance	856	1,321	1,739	1,323	1,459	2,463	1,798	1,885	1,917	1,910	2,038	
<b>Total Requirements</b>	\$ 3,718	\$ 5,120	\$ 4,009	\$ 4,809	\$ 4,425	\$ 5,563	\$ 8,205	\$ 4,993	\$ 5,166	\$ 5,259	\$ 5,346	

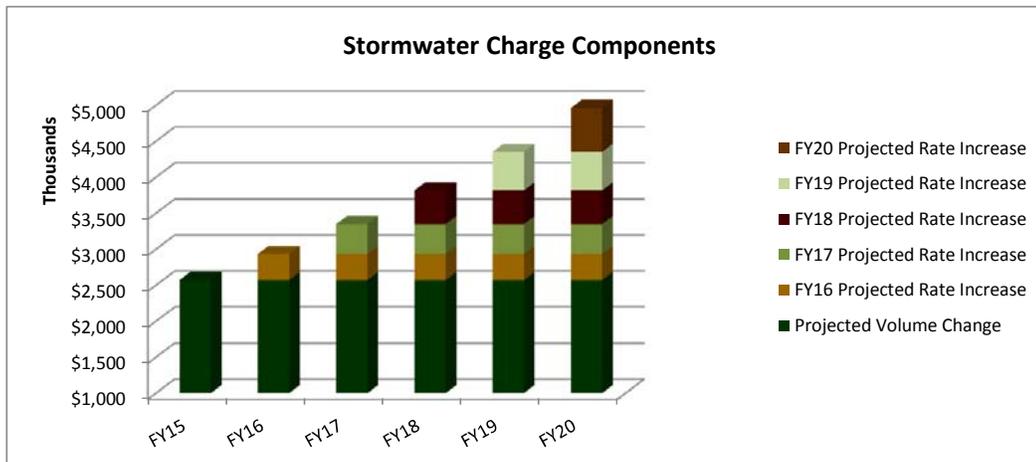
	ACTUALS					Current Year	P R O J E C T E D					
	FY10	FY11	FY12	FY13	FY14	Estimated	+ 1	+ 2	+ 3	+ 4	+ 5	
	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	
<b>Resources</b>												
Beginning fund balance	\$ 119	\$ 287	\$ (109)	\$ (225)	\$ 210	\$ 781	\$ 1,682	\$ 1,778	\$ 2,098	\$ 2,357	\$ 2,856	
Adjustment to audit balance	-	(28)	-	-	-	-	-	-	-	-	-	
Water charges - base	2,212	2,112	2,283	2,739	3,075	3,629	3,629	3,810	4,159	4,398	4,651	0.00%
Water charges - rate increases	-	-	-	-	-	-	181	349	239	253	267	Scheduled
Interest	3	2	-	-	-	-	-	-	-	-	-	5.00%
Miscellaneous	44	61	71	83	83	63	100	102	104	106	108	2.00%
Franchise fees (external)	16	-	-	-	-	-	-	-	-	-	-	0.00%
Transfers from other funds	490	322	-	-	-	-	-	-	-	-	-	0.00%
Total revenues	2,765	2,469	2,354	2,822	3,158	3,692	3,910	4,261	4,502	4,757	5,026	
<b>Total Resources</b>	<b>\$ 2,884</b>	<b>\$ 2,756</b>	<b>\$ 2,245</b>	<b>\$ 2,597</b>	<b>\$ 3,368</b>	<b>\$ 4,473</b>	<b>\$ 5,592</b>	<b>\$ 6,039</b>	<b>\$ 6,600</b>	<b>\$ 7,114</b>	<b>\$ 7,882</b>	
<b>Requirements</b>												
Personnel services	\$ 480	\$ 482	\$ 515	\$ 523	\$ 561	\$ 575	701	723	\$ 738	\$ 763	\$ 788	PS Spreadsheet
Materials & services (base)	241	279	246	195	286	303	383	393	403	413	423	2.50%
M&S (franchise fee to transportation)	199	205	181	230	263	290	269	332	351	371	392	Calculated
M&S (electricity costs)	166	171	177	177	173	188	180	189	198	208	218	5.00%
M&S (internal service charges)	480	-	-	-	-	-	-	-	-	-	-	
Debt service	131	-	-	-	-	-	14	14	14	14	14	
Transfers to other funds	806	1,262	987	980	990	915	980	1,000	1,020	1,040	1,061	2.00%
Capital outlay												
Scheduled capital projects	94	466	364	258	314	510	747	1,195	1,367	1,354	1,397	Per CIP + Supp
Maintenance improvements	-	-	-	24	-	10	540	95	100	40	50	Per CIP
Additions (vehicles & equip)	-	-	-	-	-	-	-	-	53	55	32	Per CIP
Total expenditures	2,597	2,865	2,470	2,387	2,587	2,791	3,814	3,941	4,244	4,258	4,375	
Ending fund balance												
Policy requirement (25%)	390	280	280	280	320	339	382	410	420	440	460	
Reserve for vehicle replacement	442	-	-	50	100	150	200	250	300	350	400	
Reserve for debt service	134	-	-	-	-	-	-	-	-	-	-	
Over (under) policy/reserves	(679)	(389)	(505)	(120)	361	1,193	1,196	1,438	1,637	2,066	2,646	
Total ending fund balance	287	(109)	(225)	210	781	1,682	1,778	2,098	2,357	2,856	3,506	
<b>Total Requirements</b>	<b>\$ 2,884</b>	<b>\$ 2,756</b>	<b>\$ 2,245</b>	<b>\$ 2,597</b>	<b>\$ 3,368</b>	<b>\$ 4,473</b>	<b>\$ 5,592</b>	<b>\$ 6,039</b>	<b>\$ 6,600</b>	<b>\$ 7,114</b>	<b>\$ 7,882</b>	



	ACTUALS					Current Year	PROJECTED					
	FY10	FY11	FY12	FY13	FY14	Estimated	+ 1	+ 2	+ 3	+ 4	+ 5	
	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	
<b>Resources</b>												
Beginning fund balance	\$ 2,876	\$ 2,177	\$ 2,722	\$ 3,085	\$ 2,445	\$ 2,318	2,692	1,607	\$ 1,977	\$ 2,482	\$ 2,495	
Adjustment to audit balance	-	80	-	-	-	-	-	-	-	-	-	
Wastewater charges - base	4,262	5,008	4,540	6,324	6,532	6,946	6,946	7,328	7,658	8,003	8,363	0.00%
Wastewater - rate increases	-	-	-	-	-	-	382	330	345	360	376	Scheduled
Interest	27	100	-	-	-	-	-	-	-	-	-	3.00%
Miscellaneous	3	238	245	77	10	2	46	47	48	49	50	2.00%
Franchise fees (external)	71	-	-	-	-	-	-	-	-	-	-	0.00%
Proceeds from debt issuance	2,229	1,622	1,929	-	-	-	-	-	-	-	-	0.00%
Proceeds from Reimb District	-	-	-	-	55	66	20	20	20	20	20	0.00%
Transfers from other funds	-	652	197	-	-	-	-	-	-	-	-	0.00%
Total revenues	6,592	7,620	6,911	6,401	6,597	7,014	7,394	7,725	8,071	8,432	8,809	
<b>Total Resources</b>	\$ 9,468	\$ 9,877	\$ 9,633	\$ 9,486	\$ 9,042	\$ 9,332	\$ 10,086	\$ 9,332	\$ 10,048	\$ 10,914	\$ 11,304	
<b>Requirements</b>												
Personnel services	\$ 381	\$ 398	\$ 393	\$ 394	\$ 398	\$ 414	459	474	\$ 505	\$ 522	\$ 538	PS Spreadsheet
Materials & services (base)	93	203	185	212	102	130	197	202	207	212	217	2.50%
M&S (franchise fee to transportation)	265	273	121	230	167	204	238	243	256	240	249	Calculated
M&S (Contract treatment costs)	2,978	2,887	2,804	3,968	4,077	4,243	4,358	4,507	4,699	5,253	5,522	Est. Rates per CCSD #1
M&S (CCSD #1 SDC's)	-	-	-	-	102	11	130	-	-	-	-	Estimated
M&S (capital reserve m&s)	443	-	-	-	-	-	-	-	-	-	-	
M&S (internal service charges)	370	-	-	-	-	-	-	-	-	-	-	
Debt service	-	-	2,028	110	101	105	108	108	108	108	108	Scheduled
Transfers to other funds	458	1,291	1,014	980	970	885	960	979	999	1,019	1,039	2.00%
Capital outlay:												
Scheduled capital projects	2,303	2,103	3	1,144	807	647	1,340	635	750	660	550	Per CIP
Additions (vehicles & equip)	-	-	-	-	-	1	169	207	42	405	32	Per CIP
Other	-	-	-	3	-	-	520	-	-	-	-	
Total expenditures	7,291	7,155	6,548	7,041	6,724	6,640	8,479	7,355	7,566	8,419	8,255	
Ending fund balance												
Policy requirement (25%)	1,130	940	880	1,200	1,190	1,250	1,350	1,360	1,420	1,560	1,630	
Reserve for vehicle replacement	219	-	-	50	100	150	200	250	300	350	400	
Over (under) policy/reserves	828	1,782	2,205	1,195	1,028	1,292	57	367	762	585	1,019	
Total ending fund balance	2,177	2,722	3,085	2,445	2,318	2,692	1,607	1,977	2,482	2,495	3,049	
<b>Total Requirements</b>	\$ 9,468	\$ 9,877	\$ 9,633	\$ 9,486	\$ 9,042	\$ 9,332	\$ 10,086	\$ 9,332	\$ 10,048	\$ 10,914	\$ 11,304	



	ACTUALS					Current Year	PROJECTED					
	FY10	FY11	FY12	FY13	FY14	Estimated	+ 1	+ 2	+ 3	+ 4	+ 5	
							FY16	FY17	FY18	FY19	FY20	
<b>Resources</b>												
Beginning fund balance	\$ 594	\$ 821	\$ 1,081	\$ 1,416	\$ 1,896	\$ 2,528	\$ 3,388	\$ 709	290	\$ 311	\$ 332	
Stormwater fee - base	1,693	1,747	1,834	1,971	2,206	2,572	2,572	2,935	3,333	3,802	4,334	0.00%
Stormwater fee - rate increases	-	-	-	-	-	-	363	414	469	532	607	Scheduled Below
Interest	3	2	-	-	-	-	-	-	-	-	-	0.00%
Miscellaneous	27	48	5	22	6	6	10	10	10	10	10	3.00%
Intergovernmental - grants	-	-	-	-	-	-	-	-	-	-	-	0.00%
Transfers from other funds	80	70	-	-	-	-	-	-	-	-	-	0.00%
<b>Total revenues</b>	<b>1,803</b>	<b>1,867</b>	<b>1,839</b>	<b>1,993</b>	<b>2,212</b>	<b>2,578</b>	<b>2,945</b>	<b>3,359</b>	<b>3,812</b>	<b>4,344</b>	<b>4,951</b>	
<b>Total Resources</b>	<b>\$ 2,397</b>	<b>\$ 2,688</b>	<b>\$ 2,920</b>	<b>\$ 3,409</b>	<b>\$ 4,108</b>	<b>\$ 5,106</b>	<b>\$ 6,333</b>	<b>\$ 4,068</b>	<b>4,102</b>	<b>\$ 4,655</b>	<b>\$ 5,283</b>	
<b>Requirements</b>												
Personnel Services	\$ 380	\$ 386	\$ 399	\$ 423	\$ 422	\$ 483	662	692	738	\$ 772	\$ 798	PS Spreadsheet
Materials & services (base)	86	114	102	108	106	117	178	182	187	192	197	2.50%
M&S (Franchise Fee to Streets)	132	136	146	156	167	206	234	270	310	350	400	Calculated
M&S (internal service charges)	441	-	-	-	-	-	-	-	-	-	-	2.00%
Debt service	-	-	-	-	-	-	14	14	14	14	14	Scheduled
Transfers to other funds	518	867	837	740	760	905	1,000	1,020	1,040	1,061	1,082	2.00%
Capital outlay												
Scheduled capital projects	19	104	20	83	125	7	3,033	1,550	1,990	1,950	2,200	Per CIP
Unfunded CIP	-	-	-	3	-	-	-	(7)	(575)	(71)	-	Estimated
Additions (vehicles & equip)	-	-	-	-	-	-	503	57	87	55	32	Estimated
<b>Total expenditures</b>	<b>1,576</b>	<b>1,607</b>	<b>1,504</b>	<b>1,513</b>	<b>1,580</b>	<b>1,718</b>	<b>5,624</b>	<b>3,778</b>	<b>3,791</b>	<b>4,323</b>	<b>4,723</b>	
Ending Fund Balance												
Policy requirement (25%)	260	160	160	170	70	50	70	40	10	30	50	
Reserve for vehicle replacement	282	-	-	50	100	150	200	250	300	300	300	
Over (under) policy/reserves	279	921	1,256	1,676	2,358	3,188	439	-	1	2	210	
<b>Total ending fund balance</b>	<b>821</b>	<b>1,081</b>	<b>1,416</b>	<b>1,896</b>	<b>2,528</b>	<b>3,388</b>	<b>709</b>	<b>290</b>	<b>311</b>	<b>332</b>	<b>560</b>	
<b>Total Requirements</b>	<b>\$ 2,397</b>	<b>\$ 2,688</b>	<b>\$ 2,920</b>	<b>\$ 3,409</b>	<b>\$ 4,108</b>	<b>\$ 5,106</b>	<b>\$ 6,333</b>	<b>\$ 4,068</b>	<b>4,102</b>	<b>\$ 4,655</b>	<b>\$ 5,283</b>	



City of Milwaukie

SDC Fund (in Total)  
(amounts in thousands)

	ACTUALS					Current Year	PROJECTED					
	FY10	FY11	FY12	FY13	FY14	Estimated FY15	+ 1	+ 2	+ 3	+ 4	+ 5	
							FY16	FY17	FY18	FY19	FY20	
<b>Resources</b>												
Beginning fund balance	\$ 2,503	\$ 2,062	\$ 2,019	\$ 1,760	\$ 1,633	\$ 1,393	\$ 1,427	\$ 1,065	\$ 1,097	\$ 1,131	\$ 1,167	
Fees and charges	33	47	29	16	53	69	29	32	34	36	37	3.50%
Interest	24	13	-	-	-	-	-	-	-	-	-	0.00%
Miscellaneous	1	-	-	5	-	-	-	-	-	-	-	0.00%
Total revenues	58	60	29	21	53	69	29	32	34	36	37	
<b>Total Resources</b>	<b>\$ 2,561</b>	<b>\$ 2,122</b>	<b>\$ 2,048</b>	<b>\$ 1,781</b>	<b>\$ 1,686</b>	<b>\$ 1,462</b>	<b>\$ 1,456</b>	<b>\$ 1,097</b>	<b>\$ 1,131</b>	<b>\$ 1,167</b>	<b>\$ 1,204</b>	
<b>Requirements</b>												
Materials & services	\$ -	\$ -	\$ -	\$ 66	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Transfers to other funds	128	-	-	-	-	-	-	-	-	-	-	0.00%
Capital outlay	371	103	288	82	293	35	391	-	-	-	-	Per CIP
Total expenditures	499	103	288	148	293	35	391	-	-	-	-	
Ending fund balance	2,062	2,019	1,760	1,633	1,393	1,427	1,065	1,097	1,131	1,167	1,204	
<b>Total Requirements</b>	<b>\$ 2,561</b>	<b>\$ 2,122</b>	<b>\$ 2,048</b>	<b>\$ 1,781</b>	<b>\$ 1,686</b>	<b>\$ 1,462</b>	<b>\$ 1,456</b>	<b>\$ 1,097</b>	<b>\$ 1,131</b>	<b>\$ 1,167</b>	<b>\$ 1,204</b>	

**City of Milwaukie**

**SDC Fund - Transportation**  
*(amounts in thousands)*

	ACTUALS					Current Year	PROJECTED					
	FY10	FY11	FY12	FY13	FY14	Estimated	FY16	FY17	FY18	FY19	FY20	
							+ 1	+ 2	+ 3	+ 4	+ 5	
<b>Resources</b>												
Beginning fund balance	\$ 483	\$ 451	\$ 450	\$ 452	\$ 468	\$ 299	\$ 280	\$ 89	\$ 100	\$ 112	\$ 125	
Fees and charges	12	14	7	15	17	16	10	11	12	13	13	3.50%
Interest	5	3	-	-	-	-	-	-	-	-	-	0.00%
Miscellaneous	-	-	-	1	-	-	-	-	-	-	-	0.00%
Total revenues	17	17	7	16	17	16	10	11	12	13	13	
<b>Total Resources</b>	<b>\$ 500</b>	<b>\$ 468</b>	<b>\$ 457</b>	<b>\$ 468</b>	<b>\$ 485</b>	<b>\$ 315</b>	<b>\$ 290</b>	<b>\$ 100</b>	<b>\$ 112</b>	<b>\$ 125</b>	<b>\$ 138</b>	
<b>Requirements</b>												
Capital outlay	\$ 49	\$ 18	\$ 5	\$ -	\$ 186	\$ 35	\$ 201	\$ -	\$ -	\$ -	\$ -	Per CIP
Total expenditures	49	18	5	-	186	35	201	-	-	-	-	
Ending fund balance	451	450	452	468	299	280	89	100	112	125	138	
<b>Total Requirements</b>	<b>\$ 500</b>	<b>\$ 468</b>	<b>\$ 457</b>	<b>\$ 468</b>	<b>\$ 485</b>	<b>\$ 315</b>	<b>\$ 290</b>	<b>\$ 100</b>	<b>\$ 112</b>	<b>\$ 125</b>	<b>\$ 138</b>	

City of Milwaukee

SDC Fund - Water  
(amounts in thousands)

	ACTUALS					Current Year	+ 1	+ 2	+ 3	+ 4	+ 5	
	FY10	FY11	FY12	FY13	FY14	Estimated	PROJECTED					
	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	
<b>Resources</b>												
Beginning fund balance	\$ 599	\$ 486	\$ 431	\$ 236	\$ 194	\$ 170	\$ 174	\$ 91	\$ 98	\$ 105	\$ 112	
Fees and charges	8	8	3	2	18	4	7	7	7	7	7	3.50%
Interest	6	3	-	-	-	-	-	-	-	-	-	0.00%
Miscellaneous	1	-	-	1	-	-	-	-	-	-	-	0.00%
Total revenues	15	11	3	3	18	4	7	7	7	7	7	
<b>Total Resources</b>	<b>\$ 614</b>	<b>\$ 497</b>	<b>\$ 434</b>	<b>\$ 239</b>	<b>\$ 212</b>	<b>\$ 174</b>	<b>\$ 181</b>	<b>\$ 98</b>	<b>\$ 105</b>	<b>\$ 112</b>	<b>\$ 119</b>	
<b>Requirements</b>												
Transfers to other funds	\$ 128	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Capital outlay	-	66	198	45	42	-	90	-	-	-	-	Per CIP
Total expenditures	128	66	198	45	42	-	90	-	-	-	-	
Ending fund balance	486	431	236	194	170	174	91	98	105	112	119	
<b>Total Requirements</b>	<b>\$ 614</b>	<b>\$ 497</b>	<b>\$ 434</b>	<b>\$ 239</b>	<b>\$ 212</b>	<b>\$ 174</b>	<b>\$ 181</b>	<b>\$ 98</b>	<b>\$ 105</b>	<b>\$ 112</b>	<b>\$ 119</b>	

City of Milwaukee

SDC Fund - Wastewater  
(amounts in thousands)

	ACTUALS					Current Year Estimate	PROJECTED						
	FY10	FY11	FY12	FY13	FY14		FY15	+ 1	+ 2	+ 3	+ 4		+ 5
								FY16	FY17	FY18	FY19		FY20
<b>Resources</b>													
Beginning fund balance	\$ 1,050	\$ 772	\$ 798	\$ 805	\$ 778	\$ 728	\$ 774	\$ 784	\$ 796	\$ 809	\$ 823		
Fees and charges	9	21	7	(17)	12	46	10	12	13	14	15	3.50%	
Interest	10	5	-	-	-	-	-	-	-	-	-	0.00%	
Miscellaneous	-	-	-	2	-	-	-	-	-	-	-	0.00%	
Total revenues	19	26	7	(15)	12	46	10	12	13	14	15		
<b>Total Resources</b>	<b>\$ 1,069</b>	<b>\$ 798</b>	<b>\$ 805</b>	<b>\$ 790</b>	<b>\$ 790</b>	<b>\$ 774</b>	<b>\$ 784</b>	<b>\$ 796</b>	<b>\$ 809</b>	<b>\$ 823</b>	<b>\$ 838</b>		
<b>Requirements</b>													
Capital outlay	\$ 297	\$ -	\$ -	\$ 12	\$ 62	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Per CIP	
Total expenditures	297	-	-	12	62	-	-	-	-	-	-		
Ending fund balance	772	798	805	778	728	774	784	796	809	823	838		
<b>Total Requirements</b>	<b>\$ 1,069</b>	<b>\$ 798</b>	<b>\$ 805</b>	<b>\$ 790</b>	<b>\$ 790</b>	<b>\$ 774</b>	<b>\$ 784</b>	<b>\$ 796</b>	<b>\$ 809</b>	<b>\$ 823</b>	<b>\$ 838</b>		

City of Milwaukie

SDC Fund - Stormwater  
(amounts in thousands)

	ACTUALS					Current Year Estimate	PROJECTED						
	FY10	FY11	FY12	FY13	FY14		FY15	+ 1	+ 2	+ 3	+ 4		+ 5
								FY16	FY17	FY18	FY19		FY20
<b>Resources</b>													
Beginning fund balance	\$ 371	\$ 353	\$ 340	\$ 267	\$ 193	\$ 196	\$ 199	\$ 101	\$ 103	\$ 105	\$ 107		
Fees and charges	4	4	12	16	6	3	2	2	2	2	2	3.50%	
Interest	3	2	-	-	-	-	-	-	-	-	-	0.00%	
Miscellaneous	-	-	-	1	-	-	-	-	-	-	-	0.00%	
Total revenues	7	6	12	17	6	3	2	2	2	2	2		
<b>Total Resources</b>	<b>\$ 378</b>	<b>\$ 359</b>	<b>\$ 352</b>	<b>\$ 284</b>	<b>\$ 199</b>	<b>\$ 199</b>	<b>\$ 201</b>	<b>\$ 103</b>	<b>\$ 105</b>	<b>\$ 107</b>	<b>\$ 109</b>		
<b>Requirements</b>													
Materials & services	\$ -	\$ -	\$ -	\$ 66	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%	
Capital outlay	25	19	85	25	3	-	100	-	-	-	-	Per CIP	
Total expenditures	25	19	85	91	3	-	100	-	-	-	-		
Ending fund balance	353	340	267	193	196	199	101	103	105	107	109		
<b>Total Requirements</b>	<b>\$ 378</b>	<b>\$ 359</b>	<b>\$ 352</b>	<b>\$ 284</b>	<b>\$ 199</b>	<b>\$ 199</b>	<b>\$ 201</b>	<b>\$ 103</b>	<b>\$ 105</b>	<b>\$ 107</b>	<b>\$ 109</b>		

	Comp Reserve FY10	Neigh Grants FY10	Street Cap Res FY10	Total FY11
Beginning fund balance	\$191	\$67	\$102	\$360
Charges for services	-	-	-	-
Fines and forfeitures	-	-	-	-
Fees and charges	-	-	-	-
Interest	1	-	-	1
Taxes	-	-	-	-
Miscellaneous	-	-	-	-
Intergovernmental	-	-	222	222
Debt proceeds	-	-	-	-
Transfers from other fund	-	28	23	51
	1	28	245	274
	192	95	347	634
Personnel Services	\$0	\$0	\$0	-
Materials & services	-	-	-	-
Debt service	-	-	-	-
Transfers to other funds	142	-	-	142
Capital outlay	50	95	347	492
	192	95	347	634
Ending Fund Balance	-	-	-	-
	-	-	-	-
	192	95	347	634